Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

			100000000000000000000000000000000000000			
9, or fiscal year beginning	OCT	1	2019, and ending	SEP	30	2020

OMB No. 1545-1878

Department of the Treasury Internal Revenue Service	 ▶ Do not send to the IRS. Keep for your records. ▶ Go to www.irs.gov/Form8879EO for the latest information. 		2019
Name of exempt organization		Employer	identification number
BEST FRIENDS ANIMAL	SOCIETY	23-71	147797
Name and title of officer STEPHEN HOWELL			
CHIEF OPERATING OFF	ICER		
	Return and Return Information (Whole Dollars Only)		
on line 1a, 2a, 3a, 4a, or 5	rn for which you are using this Form 8879-EO and enter the applicable amount, if any, fr a, below, and the amount on that line for the return being filed with this form was blank, ank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicabl X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	then leave I le line below	ine 1b, 2b, 3b, 4b, or 5b, Do not complete more
2a Form 990-EZ check he		2b	
3a Form 1120-POL check	here b Total tax (Form 1120-POL, line 22)	3b	
4a Form 990-PF check he		4b	
5a Form 8868 check here		5b	
Part II Declarat	ion and Signature Authorization of Officer		-
the date of any refund. If a debit) entry to the financial return, and the financial ins 1-888-353-4537 no later the processing of the electronic payment. I have selected a	f receipt or reason for rejection of the transmission, (b) the reason for any delay in proceed policable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an expension in the initiate and institution account indicated in the tax preparation software for payment of the organization to debit the entry to this account. To revoke a payment, I must contact the U.S. and 2 business days prior to the payment (settlement) date. I also authorize the financial if the companient of taxes to receive confidential information necessary to answer inquiries and personal identification number (PIN) as my signature for the organization's electronic reflectronic funds withdrawal.	electronic fu ation's feder Treasury Fi nstitutions in d resolve iss	inds withdrawal (direct ral taxes owed on this nancial Agent at noolved in the ues related to the
X I authorize TAN	NER LLC	to enter m	v PIN 47797
	ERO firm name	to criter in	Enter five numbers, bu do not enter all zeros
is being filed with	on the organization's tax year 2019 electronically filed return. If I have indicated within the a state agency(ies) regulating charities as part of the IRS Fed/State program, I also aut the return's disclosure consent screen.		
indicated within	ne organization, I will enter my PIN as my signature on the organization's tax year 2019 this return that a copy of the return is being filed with a state agency(ies) regulating char tter my PIN on the return's discover consent screen.		
Officer's signature >	Date Date	130/	2/
Part III Certifica	tion and Authentication		
ERO's EFIN/PIN. Enter yo	ur six-digit electronic filing identification		
number (EFIN) followed by	your five-digit self-selected PIN. 87123787123 Do not enter all zeros		
	neric entry is my PIN, which is my signature on the 2019 electronically filed return for the g this return in accordance with the requirements of Pub. 4163, Modernized e-File (Mel	organizatio	
ERO's signature > <u>Ma</u>	ref Metalf Date ≥ 06	/14/21	
	ERO Must Retain This Form - See Instructions		
	Do Not Submit This Form to the IRS Unless Requested To Do	So	

LHA For Paperwork Reduction Act Notice, see instructions.

Form 8879-EO (2019)

** PUBLIC DISCLOSURE COPY **

(Rev. January 2020)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Do not enter social security numbers on this form as it may be made public.

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2019 calendar year, or tax year beginning OCT 1. 2019 and ending SEP 30, 2020 C Name of organization D Employer identification number Check if applicable: Address change BEST FRIENDS ANIMAL SOCIETY Name 23-7147797 Doing business as change Initial return E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final return/ termin-ated 5001 ANGEL CANYON ROAD 435-644-2001 146,184,490. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended KANAB, UT 84741 H(a) Is this a group return return
Application
pending F Name and address of principal officer: JULIANNE CASTLE Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes No Tax-exempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. (see instructions) J Website: ► WWW.BESTFRIENDS.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > L Year of formation: 1984 M State of legal domicile: UT Part I Summary Briefly describe the organization's mission or most significant activities: TO BRING ABOUT A TIME WHEN THERE Governance ARE NO MORE HOMELESS PETS. 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 11 3 Number of voting members of the governing body (Part VI, line 1a) 7 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 Activities & 1106 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 4018 6 -624,112. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, line 39 -783,641. 7h **Prior Year Current Year** 93,718,064. 102,699,588. Contributions and grants (Part VIII, line 1h) 8 Revenue 2,961,342. 1,916,101. Program service revenue (Part VIII, line 2g) 4,417,311 2,859,703. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,800,023 -571,867. 11 102,896,740 106,903,525. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 4,051,079 5,238,412. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 54,901,144. 57,361,019. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 497,124, 840 783. **b** Total fundraising expenses (Part IX, column (D), line 25) 40,485,438. 37,225,321. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 99,934,785. 100,665,535. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 2,961,955. 6,237,990. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** o 154,320,227 152,713,432. Total assets (Part X, line 16) 55,176,437 60,599,089. 21 Total liabilities (Part X, line 26) 三年 99,143,790. 92,114,343. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign STEPHEN HOWELL, CHIEF OPERATING OFFICER Here Type or print name and title Date PTIN Print/Type preparer's name 06/14/21 MARC A. METCALF P00170461 Paid Firm's name TANNER LLC 20-2253063 Preparer Firm's EIN ▶ Firm's address 36 S STATE STREET, SUITE 600

No

Yes

Phone no. 801-532-7444

SALT LAKE CITY, UT 84111

May the IRS discuss this return with the preparer shown above? (see instructions)

Use Only

	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
•	TO BRING ABOUT A TIME WHEN THERE ARE NO MORE HOMELESS PETS. WE DO THIS	
	BY DEMONSTRATING AND PROMOTING EXEMPLARY ANIMAL CARE AND BUILDING	
	COMMUNITY PROGRAMS AND PARTNERSHIPS.	
2	Did the organization undertake any significant program services during the year which were not listed on the	Yes X No
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.	Yes _ANO
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
•	If "Yes," describe these changes on Schedule O.	100110
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured b	y expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$26,614,579. including grants of \$76,187.) (Revenue \$	689,681.
	ANIMAL CARE ACTIVITIES (SANCTUARY) - SEE SCHEDULE O	
	(Code:) (Expenses \$ 43,830,245. including grants of \$ 5,162,225.) (Revenue \$	1 226 420)
4b	INITIATIVES, PROGRAM CITIES, EMERGENCY RESPONSE, NETWORK PARTNERS AND	1,220,420.
	OTHER NATIONAL OUTREACH - SEE SCHEDULE O	
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
<i>/</i> / -1	Other program conject (Describe on Schodule O.)	
4d	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)
4e	(Expenses \$ including grants of \$) (Revenue \$ Total program service expenses ▶ 70,444,824.	,
		Form 990 (2019)

23-7147797

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	i i		
Ŭ	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	ا ا		
U		_		x
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		_v
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			l
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
٨	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		
u		11d		x
_	Part X, line 16? If "Yes," complete Schedule D, Part IX		Х	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	\vdash
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	-
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	—
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	,	19		x
20-	complete Schedule G, Part III	20a		X
20a	• •			
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	ا ۾ ا	v	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

932003 01-20-20

Form 990 (2019)

BEST FRIENDS ANIMAL

Part IV | Checklist of Required Schedules (CO

ı aı	Officerist of Required Scriedules (continued)		Т	1					
				Yes	<u>No</u>				
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individual			.,					
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		22	Х					
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VIII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VIII, Section A, line 3, 4, or 5 about compensation of the organization answer "Yes" to Part VIII, Section A, line 3, 4, or 5 about compensation of the organization and t	1							
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes	' '	23	x					
24.5	Schedule J a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the								
24 a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete								
	Schedule K. If "No," go to line 25a		24a		Х				
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		24b						
	Did the organization maintain an escrow account other than a refunding escrow at any time during the								
	any tax-exempt bonds?	· _	24c						
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		24d						
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess								
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	1	25a		Х				
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in	1							
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If	"Yes," complete							
	Schedule L, Part I	2	25b		X				
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any or	current							
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%								
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		26		X				
27	Did the organization provide a grant or other assistance to any current or former officer, director, truste	e, key employee,							
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or								
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete So	· ·	27		X				
28	Was the organization a party to a business transaction with one of the following parties (see Schedule	L, Part IV							
	instructions, for applicable filing thresholds, conditions, and exceptions):								
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributo			x					
	"Yes," complete Schedule L, Part IV		28a 28b	X					
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		COD						
C	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV								
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedul		28c 29	Х					
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified								
-	contributions? If "Yes," complete Schedule M		30		Х				
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedu</i>		31		X				
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," or								
	Schedule N. Part II	'	32		X				
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regul	ations							
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		33	Х					
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part								
	Part V, line 1	1.	34	Х					
35 a	5:11 : 1: 1: 1: 1: 1: 1: 1: 1: 1: 1: 1: 1		35a	Х					
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	•							
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		35b	Х					
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable								
	If "Yes," complete Schedule R, Part V, line 2		36		X				
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organ	1			v				
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, F		37	_	X				
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11		20	x					
Par	Note: All Form 990 filers are required to complete Schedule 0 t V Statements Regarding Other IRS Filings and Tax Compliance		38	21					
	Check if Schedule O contains a response or note to any line in this Part V								
	Chock is Concodule C Contains a response of note to any line in this rate v		·····	Yes	No				
10	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 251		169	140				
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0							
c	Did the organization comply with backup withholding rules for reportable payments to vendors and rep								
	(gambling) winnings to prize winners?		1c	х					
932004	01-20-20			9 90 (2019)				

		/14//9/	P	age ɔ							
Par	rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)										
			Yes	No							
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,										
	filed for the calendar year ending with or within the year covered by this return	1106									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		Х								
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		Х								
	a Did the organization have unrelated business gross income of \$1,000 or more during the year?										
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a		77								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X								
b	If "Yes," enter the name of the foreign country BRITISH VIRGIN IS, CAYMAN ISLANDS										
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	_		v							
5a	, , , , , , , , , , , , , , , , , , , ,			X							
b											
	, , , , , , , , , , , , , , , , , , , ,										
ба	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solic	_		x							
	any contributions that were not tax deductible as charitable contributions?	6a									
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts										
7	were not tax deductible?	6b									
7	Organizations that may receive deductible contributions under section 170(c).	novor0 7 -	Х								
a			X								
b	, , , , , , , , , , , , , , , , , , , ,	7b									
С		7c	х								
٨	15 TV - 11 - 12 - 13 - 14 - 15 - 16 - 16 - 16 - 16 - 16 - 16 - 16	2									
e				х							
f	Did the constitution of the theory of the th	7,		X							
g			X	<u> </u>							
9 h			X								
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	00: 711									
Ü	sponsoring organization have excess business holdings at any time during the year?	8									
9	Sponsoring organizations maintaining donor advised funds.										
а		9a									
b		01									
10	Section 501(c)(7) organizations. Enter:										
а	Initiation fees and capital contributions included on Part VIII, line 12										
b											
11	Section 501(c)(12) organizations. Enter:										
а	Gross income from members or shareholders										
b											
	amounts due or received from them.)										
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a									
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year										
13	Section 501(c)(29) qualified nonprofit health insurance issuers.										
а	Is the organization licensed to issue qualified health plans in more than one state?	13a									
	Note: See the instructions for additional information the organization must report on Schedule O.										
b	Enter the amount of reserves the organization is required to maintain by the states in which the										
	organization is licensed to issue qualified health plans										
С											
14a		14a		Х							
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b									
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or										
	excess parachute payment(s) during the year?	15		Х							

Form **990** (2019)

16

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," see instructions and file Form 4720, Schedule N.

If "Yes," complete Form 4720, Schedule O.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X							
Sec	tion A. Governing Body and Management										
			Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax year 11										
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.										
b	b Enter the number of voting members included on line 1a, above, who are independent 1b 7										
2											
	officer, director, trustee, or key employee?										
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision										
	of officers, directors, trustees, or key employees to a management company or other person?										
4											
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х							
6	Did the organization have members or stockholders?	6		Х							
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or										
	more members of the governing body?	7a		х							
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or										
	persons other than the governing body?	7b		х							
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:										
а	The governing body?	8a	Х								
b	Each committee with authority to act on behalf of the governing body?	8b	Х								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the										
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х							
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	•									
			Yes	No							
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х							
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,										
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b									
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х								
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х								
b											
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe										
	in Schedule O how this was done	12c	Х								
13	Did the organization have a written whistleblower policy?	13	Х								
14	Did the organization have a written document retention and destruction policy?	14	Х								
15	Did the process for determining compensation of the following persons include a review and approval by independent										
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?										
а	The organization's CEO, Executive Director, or top management official	15a	Х								
b	Other officers or key employees of the organization	15b	Х								
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a										
	taxable entity during the year?	16a		Х							
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation										
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's										
	exempt status with respect to such arrangements?	16b									
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed ▶SEE SCHEDULE 0										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	only)	availal	ble							
	for public inspection. Indicate how you made these available. Check all that apply.										
	X Own website Another's website X Upon request Other (explain on Schedule O)										
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	ial								
	statements available to the public during the tax year.										
20	State the name, address, and telephone number of the person who possesses the organization's books and records										
	STEPHEN HOWELL, CHIEF OPERATING OFFICER - 435-644-2001										
	5001 ANGEL CANYON ROAD, KANAB, UT 84741										

Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do		Pos		ì than d	one	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	s both	an an	compensation	compensation	amount of
	week		Ler an	uau	recid	I / ii us	iee)	from	from related	other
	(list any hours for	lirecto						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or c	trustee			sated		(W-2/1099-MISC)	(***2/1099*****130)	organization
	organizations	ndividual trustee or director	al trus		yee	Highest compensated employee		(** 2) 1000 miles)		and related
	below	idual	Institutional t	er	Key employee	est co loyee	ıer			organizations
	line)	Indiv	Instii	Officer	Key	High emp	Former			
(1) ABIGAIL JONES	1.00									
BOARD VICE-CHAIR		Х						0.	0.	0
(2) LYNN FLANDERS	1.00									
BOARD TREASURER		х						0.	0.	0
(3) MICARL HILL	1.00									
BOARD MEMBER		Х						0.	0.	0
(4) MOLLY JORDAN KOCH	1.00									
BOARD MEMBER		Х						0.	0.	0
(5) OKE MUELLER	1.00									
BOARD MEMBER		Х						0.	0.	0
(6) LONA WILLIAMS	1.00									
BOARD MEMBER		Х						0.	0.	0
(7) DENISE CLARK	1.00									
BOARD MEMBER		Х						0.	0.	0
(8) ALFRED BATTISTA	40.00									
BOARD CHAIR INTERNAL CONSULTANT		Х						151,960.	0.	16,576
(9) BERNADETTE MEJIA	40.00									
BOARD SECRETARY DIRECTOR - PRINCIPAL		Х						119,229.	0.	15,659
(10) GREGORY CASTLE	40.00									
BOARD MEMBER / CEO EMERITU		Х						220,228.	0.	17,859
(11) CYRUS MEJIA	40.00									
BOARD MEMBER		Х						84,267.	0.	15,659
(12) STEPHEN HOWELL	40.00									
CHIEF OPERATING OFFICER				х				358,266.	0.	25,520
(13) SUSAN CITRO	40.00									
CHIEF EXPERIENCE OFFICER				х				237,153.	0.	15,909
(14) JULIANNE CASTLE	40.00									
CEO		1		х				221,652.	0.	17,859
(15) VALERIE DORIAN	40.00									
CHIEF DEVELOPMENT OFFICER		1		х				217,424.	0.	32,669
(16) ANGELA EMBREE	40.00									
CHIEF INFORMATION OFFICER		1		х				187,696.	0.	24,224
(17) GRETA PALMER	40.00									
CHIEF BRAND & COMMUNICATIONS OFFICER		1		х	l	1	l	173,431.	0.	15,159

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Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hi	ghes	t C	ompensated Employee	s (continued)	
(A)	(B) (C)							(D)	(E)	(F)
Name and title	Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)						Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) JUDAH BATTISTA	40.00									
CHIEF OF STAFF				Х				157,837.	0.	24,224.
(19) HOLLY SIZEMORE CHIEF MISSIONS OFFICER	40.00			x				159,022.	0.	15,159.
(20) MARC PERALTA	40.00							,		,
SR. DIRECTOR - NATIONAL NO KILL ADVA						x		142,924.	0.	24,139.
(21) KAREN GALLARDO	40.00									
SR. DIRECTOR - MAJOR & PLANNED GIVIN						x		202,502.	0.	16,745.
(22) ERIKA ARNOLD	40.00									
DIRECTOR - PROCESS EXCELLENCE						Х		180,484.	0.	529.
(23) JOSE OCANO	40.00									
SR. DIRECTOR - TALENT & CULTURE						Х		161,503.	0.	16,682.
(24) CHARLES BRADBURY GENERAL MANAGER OF HOSPITALITY	40.00					х		142,917.	0.	17,224.
1b Subtotal								3,118,495.	0.	311,795.
c Total from continuation sheets to Part VI								0.	0.	0.
d Total (add lines 1b and 1c)							<u> </u>	3,118,495.	0.	311,795.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100,	000 of reportable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the organization. Report compensation for the calendar year ending with or with	n the organization's tax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
HILTON ANATOLE		
2201 STEMMONS FREEWAY , DALLAS, TX 75207	RENT	426,404.
SMITH-SCOTT PROPERTIES LTD		
1933 WALLENBERG DR, FORT COLLINS, CO 80526	RENT	212,159.
MICHAEL & CHRISTINE HOWARTH		
4880 S ALTANTA RD SE, ATLANTA, GA 30339	RENT	135,238.
ONE LOVE ANIMAL HOSPITAL-BAY RIDGE		
8209 3RD AVE, BROOKLYN, NY 11209	VETERNARY SERVICES	115,402.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	

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\$100,000 of compensation from the organization

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Part VIII Statement of Revenue

		Check if Schedule O contains a	response o	or note to any lin	e in this Part VIII			
			•	•	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
						lunction revenue	business revenue	sections 512 - 514
s s	1 a	Federated campaigns	1a	90,135.				
an		Membership dues	1b					
Ω.Β		Fundraising events	1c	258,750.				
Contributions, Gifts, Grants and Other Similar Amounts		Related organizations	1d	-				
nii G		Government grants (contributions)	1e	193,275.				
Sir		All other contributions, gifts, grants, and		·				
her ja	•	similar amounts not included above		102,157,428.				
	а	Noncash contributions included in lines 1a-1f	1g \$	3,618,096.				
Sor	•	Total. Add lines 1a-1f		•	102,699,588.			
				Business Code				
o l	2 a	PROGRAM EVENTS		900099	1,226,420.	1,226,420.		
Ş	b	CLINIC REVENUE		541900	689,681.	689,681.		
Ser	С							
m S	d							
Program Service Revenue	е							
P.	f	All other program service revenue						
		Total. Add lines 2a-2f			1,916,101.			
	3	Investment income (including divide	nds, intere	st, and				
		other similar amounts)			1,443,498.	1,443,498.		
	4	Income from investment of tax-exempt bond pressureRoyalties						
	5				29,905.	29,905.		
			i) Real	(ii) Personal				
	6 a	Gross rents 6a	491,195.					
	b	Less: rental expenses 6b 1,	449,936.					
	С	Rental income or (loss) 6c -	958,741.					
	d	Net rental income or (loss)		>	-958,741.	-278,436.	-742,655.	62,350.
	7 a	Gross amount from sales of (i) 5	Securities	(ii) Other				
		assets other than inventory 7a 36,	706,399.	1,423,830.				
	b	Less: cost or other basis						
ne		and sales expenses 7b 35,	649,793.	1,064,231.				
Revenue	С	Gain or (loss) 7c 1,	056,606.	359,599.				
Be	d	Net gain or (loss)	·····		1,416,205.	1,416,205.		
her	8 a	Gross income from fundraising events (not					
ŏ		including \$ 258,750.	_ of					
		contributions reported on line 1c). S	I					
		Part IV, line 18	<u>8a</u>	288,750.				
		Less: direct expenses		144,372.				
		Net income or (loss) from fundraisin		>	144,378.			144,378.
	9 a	Gross income from gaming activitie	I .					
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gaming ac						
	10 a	Gross sales of inventory, less return						
		and allowances						
		Less: cost of goods sold		972,633.	A6 75C	E7 20F	10 630	
	С	Net income or (loss) from sales of in	ventory	Rueipose Cod-	-46,756.	-57,395.	10,639.	
sn	44 -	MAGAZINE ADVERTISING		Business Code 541800	123 430	15 526	107 904	
eo eo	11 a			722210	123,430. 83,654.	15,526. 83,654.	107,904.	
ilar	b	ANGELS REST		812900	52,263.	52,263.		
Miscellaneous Revenue				312300	52,205.	52,203.		
Ξ		All other revenue Total. Add lines 11a-11d			259,347.			
	12	Total revenue. See instructions			106,903,525.	4,621,321.	-624,112.	206,728.

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23-7147797

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do r	Check if Schedule O contains a respons not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	5,181,431.	5,181,431.		
2	Grants and other assistance to domestic	40.006	40.006		
	individuals. See Part IV, line 22	49,396.	49,396.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	o-	o-		
	individuals. See Part IV, lines 15 and 16	7,585.	7,585.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	2 125 064	T00 00F	1 000 000	460 240
	trustees, and key employees	3,135,264.	782,897.	1,883,027.	469,340
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	12 224 522	22 244 425	0.750.007	- 04 F 204
7	Other salaries and wages	43,284,728.	33,314,427.	2,752,907.	7,217,394
8	Pension plan accruals and contributions (include	4 446 456	500 046	ERE 440	050 005
_	section 401(k) and 403(b) employer contributions)	1,416,456.	590,942.	575,119.	250,395
9	Other employee benefits	6,058,776.	5,013,075.	55,819.	989,882
10	Payroll taxes	3,465,795.	2,356,797.	606,621.	502,377
11	Fees for services (nonemployees):				
	Management	410 104	140 405	011 503	FO 126
	Legal	419,124.	148,485.	211,503.	59,136
	Accounting	125,370.	146 047	125,370.	
	Lobbying	146,947.	146,947.		040 503
_	Professional fundraising services. See Part IV, line 17	840,783.		202 200	840,783
f	Investment management fees	203,280.		203,280.	
g	Other. (If line 11g amount exceeds 10% of line 25,	2 000 007	1 707 440	250 202	722 444
	column (A) amount, list line 11g expenses on Sch O.)	2,880,087.	1,787,440.	359,203.	733,444
12	Advertising and promotion	1,900,807.	411,035.	16,108.	1,473,664
13	Office expenses	1,139,330.	394,845.	615,764.	128,721
14	Information technology	2,678,938.	1,920,475.	478,238.	280,225
15	Royalties	2 050 505	2 707 520	20 002	120 002
16	Occupancy	2,858,505.	2,707,520.	20,993.	129,992
17	Travel	1,070,243.	706,415.	131,847.	231,981
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	668,526.	604,850.	52,140.	11,536
19	Conferences, conventions, and meetings	-		548,155.	-
20	Interest	619,112.	21,137.	340,133.	49,820
21	Payments to affiliates	2,751,544.	2,365,299.	383,547.	2,698
22	Depreciation, depletion, and amortization	1,386,193.	1,064,178.	197,915.	124,100
23	Insurance	1,300,133.	1,004,170.	157,515.	124,100
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.) ANIMAL FOOD MEDICAL SUP	7 069 226	7 552 020	275 560	120 020
a	PRINTING	7,968,336.	7,553,830. 1,245,841.	275,568. 3,714.	138,938
b		5,233,099.	· · · · · · · · · · · · · · · · · · ·		3,983,544
C C	POSTAGE AND SHIPPING MISCELLANEOUS	3,479,797. 1,696,083.	998,605. 1,071,372.	13,156. 531,128.	2,468,036 93,583
d		1,030,003.	1,0/1,3/2.	331,120.	33,303
	All other expenses Add lines 1 through 24s	100,665,535.	70,444,824.	10,041,122.	20 179 590
25 26	Total functional expenses. Add lines 1 through 24e	100,000,000.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,011,122.	20,179,589
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Form 990 (2019) Part X Balance Sheet

Pal	rt X	Balance Sneet					
		Check if Schedule O contains a response or r	ote to an	y line in this Part X	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			-273,995.	1	827,300.
	2	Savings and temporary cash investments			27,077,892.	2	18,666,808.
	3	Pledges and grants receivable, net	9,874,551.	3	11,157,259.		
	4	Accounts receivable, net			5,899,733.	4	6,080,760.
	5	Loans and other receivables from any current			, ,		, ,
		trustee, key employee, creator or founder, sub		' ' '			
		controlled entity or family member of any of the				5	
	6	Loans and other receivables from other disqu	•			_	
	_	under section 4958(f)(1)), and persons describ		,		6	
S	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			1,036,170.	8	1,011,330.
As	9	5			2,631,620.	9	2,485,422.
		Land, buildings, and equipment: cost or other				_	
		basis. Complete Part VI of Schedule D		81,482,175.			
	b			24,607,327.	48,384,668.	10c	56,874,848.
	11	Investments - publicly traded securities			51,291,877.	11	50,051,940.
	12	Investments - other securities. See Part IV, line			2,595,603.	12	2,184,489.
	13	Investments - program-related. See Part IV, lin			, ,	13	, ,
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			5,802,108.	15	3,373,276.
	16	Total assets. Add lines 1 through 15 (must ea			154,320,227.	16	152,713,432.
	17	Accounts payable and accrued expenses			18,739,312.	17	14,735,587.
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			23,397,900.	20	0.
	21	Escrow or custodial account liability. Complet		1		21	
"	22	Loans and other payables to any current or fo					
Liabilities		trustee, key employee, creator or founder, sub					
liqe		controlled entity or family member of any of the		22			
Ë	23	Secured mortgages and notes payable to unre			9,306,904.	23	41,893,724.
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lir					
		of Schedule D	•		3,732,321.	25	3,969,778.
	26	Total liabilities. Add lines 17 through 25			55,176,437.	26	60,599,089.
		Organizations that follow FASB ASC 958, c	heck her	e X			
ses		and complete lines 27, 28, 32, and 33.					
anc	27	Net assets without donor restrictions			64,442,843.	27	51,578,680.
Bal	28	Net assets with donor restrictions			34,700,947.	28	40,535,663.
nd		Organizations that do not follow FASB ASC	958, che	eck here			
Fu		and complete lines 29 through 33.					
s or	29	Capital stock or trust principal, or current fund	ds			29	
set	30	Paid-in or capital surplus, or land, building, or				30	
As	31	Retained earnings, endowment, accumulated	income,	or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			99,143,790.	32	92,114,343.
_	33	Total liabilities and net assets/fund balances			154,320,227.	33	152,713,432.

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				Х
1	Total revenue (must equal Part VIII, column (A), line 12)	1	106	,903,	525.
2	Total expenses (must equal Part IX, column (A), line 25)	2	100	,665,	535.
3	Revenue less expenses. Subtract line 2 from line 1	3	6	,237,	990.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	99	,143,	790.
5	5 Net unrealized gains (losses) on investments 5				057.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-12	,504,	380.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	92	,114,	343.
Pa	rt XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2019)

SCHEDULE A

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization **Employer identification number** BEST FRIENDS ANIMAL SOCIETY 23-7147797 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			•			
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Gifts, grants, contributions, and		, ,	, ,	• •	, ,	,
	membership fees received. (Do not						
	include any "unusual grants.")	82,251,839.	108,442,688.	88,864,738.	95,305,864.	103,580,343.	478,445,472.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3	82,251,839.	108,442,688.	88,864,738.	95,305,864.	103,580,343.	478,445,472.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						4,240,839.
	Public support. Subtract line 5 from line 4.						474,204,633.
		(-) 2045	(1-) 0040	(-) 0047	(-1) 0040	(-) 0040	(6) T-+-1
	ndar year (or fiscal year beginning in)	(a) 2015 82,251,839.	(b) 2016 108,442,688.	(c) 2017 88,864,738.	(d) 2018 95,305,864.	(e) 2019 103,580,343.	(f) Total 478,445,472.
	Amounts from line 4	02,231,035.	100,442,000.	00,004,730.	23,303,004.	103,300,343.	470,443,472.
0	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	1,233,663.	1,398,860.	2,051,512.	2,895,636.	168,709.	7,748,380.
۵	and income from similar sources Net income from unrelated business	1,233,003.	1,330,000.	2,001,012.	2,033,030.	100,703.	7,710,300.
9	activities, whether or not the						
	business is regularly carried on	230.	8,501.	8,394.	0.	0.	17,125.
10	Other income. Do not include gain		7 7 7 7	7 7 7 2 2 2			
10	or loss from the sale of capital						
	assets (Explain in Part VI.)	386,476.	452,907.	402,212.	246,157.	259,345.	1,747,097.
11	Total support. Add lines 7 through 10	,	,	,	,	,	487,958,074.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	11,237,519.
13	First five years. If the Form 990 is for	the organization's				501(c)(3)	
	organization, check this box and stop	o here			-		
Sec	tion C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2019 (li	ine 6, column (f) di	vided by line 11, co	olumn (f))		14	97.18 %
15	Public support percentage from 2018	Schedule A, Part	II, line 14			15	97.20 %
16a	33 1/3% support test - 2019. If the o	organization did no	t check the box or	line 13, and line 1	4 is 33 1/3% or m	ore, check this box	x and
	$\ensuremath{\mathbf{stop}}$ here. The organization qualifies	as a publicly supp	orted organization				▶ X
b	33 1/3% support test - 2018. If the o						
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test	ū					•
	and if the organization meets the "fac				=		
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test	-					
	more, and if the organization meets the				-		
	organization meets the "facts-and-circ		-	•			
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instructions	s ▶∟

Schedule A (Form 990 or 990-EZ) 2019

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						<u> </u>
	ction B. Total Support		1	Γ	T	1	T
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
"	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						-
12	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)		<u> </u>			504()(0)	<u>.</u>
14	First five years. If the Form 990 is for	-			-		
Se	check this box and stop herection C. Computation of Publi	c Support Per	centage				
	Public support percentage for 2019 (I			oolumn (f))		15	%
	Public support percentage from 2018					16	
	ction D. Computation of Inves					1 10 1	70
	Investment income percentage for 20			ne 13 column (fl)		17	%
18				ne 13, column (i))		18	<u> </u>
	a 33 1/3% support tests - 2019. If the						
130	more than 33 1/3%, check this box ar						s.not
	33 1/3% support tests - 2018. If the						
•	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

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Schedule A (Form 990 or 990-EZ) 2019

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Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
3b		
0-		
3c		
4a		
4b		
4c		
E-		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
0-		
9с		
10a		
10b		

Par	TIV Supporting Organizations _(continued)			
	_		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	,	11c		
Sec	tion B. Type I Supporting Organizations			
	_		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	_		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1]
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	tions),		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	That those determines constituted careful than your or no determines.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	asimilas sucremental in sugar mentanan	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	The second secon	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 see instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 Multiply line 5 by .035. 6 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, Column A) 2 Enter 85% of line 1. 2 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 3 Enter greater of line 2 or line 3. 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 6 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2019

instructions)

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	inizations _(continued)				
Secti	on D - Distributions	Current Year					
1	Amounts paid to supported organizations to accomplish exer						
2	Amounts paid to perform activity that directly furthers exemp						
	organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purpose	S					
4	Amounts paid to acquire exempt-use assets	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions.						
7	Total annual distributions. Add lines 1 through 6.						
8	Distributions to attentive supported organizations to which the	ne organization is responsive	!				
	(provide details in Part VI). See instructions.						
9	Distributable amount for 2019 from Section C, line 6						
10	Line 8 amount divided by line 9 amount						
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019			
1	Distributable amount for 2019 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2019 (reason-						
	able cause required- explain in Part VI). See instructions.						
3	Excess distributions carryover, if any, to 2019						
а	From 2014						
b	From 2015						
С	From 2016						
d	From 2017						
е	From 2018						
f	Total of lines 3a through e						
g	Applied to underdistributions of prior years						
h	Applied to 2019 distributable amount						
i	Carryover from 2014 not applied (see instructions)						
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.						
4	Distributions for 2019 from Section D,						
	line 7: \$						
а	Applied to underdistributions of prior years						
b	Applied to 2019 distributable amount						
С	Remainder. Subtract lines 4a and 4b from 4.						
5	Remaining underdistributions for years prior to 2019, if						
	any. Subtract lines 3g and 4a from line 2. For result greater						
	than zero, explain in Part VI. See instructions.						
6	Remaining underdistributions for 2019. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions.						
7	Excess distributions carryover to 2020. Add lines 3j						
	and 4c.						
8	Breakdown of line 7:						
	Excess from 2015						
	Excess from 2016						
	Excess from 2017						
	Excess from 2018						
	Excess from 2019						

Schedule A (Form 990 or 990-EZ) 2019

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)						
SCHEDULE A PART V SECTION B LINE 2						
CAFETERIA & VENDING INCOME \$ 83,652						
ADVERTISING \$123,430						
ANGELS REST \$ 52,263						

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

BES	23-7147797					
Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	\overline{X} 501(c)(3) (enter number) organization					
527 political organization						
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
• •	s covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.				
General Rule	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
derier ar ridie						
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's	•				
Special Rules						
sections 509(a)(1) a any one contributo	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount line 1. Complete Parts I and II.	or 16b, and that received from				
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to sertify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

	<u> </u>
Name of organization	Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ \$,240,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

BEST FRIENDS ANIMAL SOCIETY

23-7147797

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.								
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received						
		\$							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received						
		\$							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received						
		\$							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received						
		\$							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received						
		 \$							
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received						

Employer identification number

Name of organization

art III	ENDS ANIMAL SOCIETY Exclusively religious, charitable, etc., contribut	ions to organizations described in se	ection 501(c)(7), (8). or (10) that to	23-7147797 otal more than \$1,000 for the ve
	from any one contributor. Complete columns (a) through (e) and the following line ent	try. For organizations	
	completing Part III, enter the total of exclusively religious,	charitable, etc., contributions of \$1,000 or	less for the year. (Enter this info. once.)	•\$
No.	Use duplicate copies of Part III if additional	space is needed. I		
om	(b) Purpose of gift	(c) Use of gift	(d) Descript	ion of how gift is held
rt I	(2) i iii peee ei giit	(5, 255 5. g	(0, 2000p.	
L				
		(e) Transfer of gif	t	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transfe	ror to transferee
	· · · ·		•	
No.				
om irt l	(b) Purpose of gift	(c) Use of gift	(d) Descript	ion of how gift is held
•••				
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\vdash		(a) Tuesday of sif		
		(e) Transfer of gif		
		1.71D 4	5	
F	Transferee's name, address, a	nd ZIP + 4	Relationship of transfe	ror to transferee
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No. om	(b) Purpose of gift	(c) Use of gift	(d) Descript	ion of how gift is held
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		(e) Transfer of gif	t	
L	Transferee's name, address, a	nd ZIP + 4	Relationship of transfe	ror to transferee
No.	(h) D	(2) 112 2 4 2 10	(4) 8	to a set become alterior best at
	(b) Purpose of gift	(c) Use of gift	(d) Descript	ion of how gift is held
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om art I		(e) Transfer of gif		
om art I		(e) Transfer of gif	t	
om art I	Transferee's name, address, a			ror to transferee
om art I	Transferee's name, address, a		t Relationship of transfe	ror to transferee
om irt I	Transferee's name, address, a			ror to transferee

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2019

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ.

■ Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

rax) (see separate instructions), then				
 Section 501(c)(4), (5), or (6) organizat 	ions: Complete Part III.			
Name of organization			Emp	loyer identification number
	OS ANIMAL SOCIETY			23-7147797
Part I-A Complete if the org	anization is exempt und	er section 501(c)	or is a section 527 or	ganization.
 Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai 	ures		> \$	S
Part I-B Complete if the org	anization is exempt und	er section 501(c)(3).	
1 Enter the amount of any excise tax 2 Enter the amount of any excise tax 3 If the organization incurred a sectio 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the org 1 Enter the amount directly expended 2 Enter the amount of the filing organ exempt function activities 3 Total exempt function expenditures line 17b	incurred by organization managen 4955 tax, did it file Form 4720 anization is exempt und by the filing organization for secutive forms and the security of the filing organization. Add lines 1 and 2. Enter here a	er section 4955 for this year? er section 501(c), ction 527 exempt funct her organizations for se	except section 501(continuous section 527	Yes No Yes No (3).
 Did the filing organization file Form Enter the names, addresses and en made payments. For each organizar contributions received that were propolitical action committee (PAC). If a committee (PAC). 	1120-POL for this year?	N) of all section 527 po d from the filing organiz a separate political orga	ulitical organizations to which zation's funds. Also enter thanization, such as a separat	Yes No n the filing organization e amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
_				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

LHA

932041 11-26-19

Schedule C (Form 990 or 990-EZ) 2019 Part II-A Complete if the org			E01/a\/2\ and file		147797 Page 2
Part II-A Complete if the org section 501(h)).	anization is exem	ipt under section		u Form 5766 (ele	ction under
	tion belongs to an affil	iated group (and list in	Part IV each affiliated	group member's name	e. address. EIN.
	re of excess lobbying e		•		, ,
	tion checked box A an	. ,	visions apply.		
	ts on Lobbying Exper ditures" means amou			(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (c	rassroots lobbying)		4,382.	
b Total lobbying expenditures to influ				142,565.	
c Total lobbying expenditures (add li	•	, , , , , ,		146,947.	
d Other exempt purpose expenditure				100,518,588.	
e Total exempt purpose expenditure				100,665,535.	
f Lobbying nontaxable amount. Enter			T I	1,000,000.	
If the amount on line 1e, column (a) o	r (b) is: The lobi	bying nontaxable am	ount is:		
Not over \$500,000	20% of t	he amount on line 1e.			
Over \$500,000 but not over \$1,000	0,000 \$100,00	0 plus 15% of the exce	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	00,000 \$175,00	0 plus 10% of the exce	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,	000,000 \$225,00	0 plus 5% of the exces	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,0	000.			
g Grassroots nontaxable amount (en	ter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0			0.	
i Subtract line 1f from line 1c. If zero	o or less, enter -0			0.	
j If there is an amount other than ze	ro on either line 1h or l	ine 1i, did the organiza	tion file Form 4720		
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a section 50	raging Period Under 01(h) election do not l ate instructions for lir	nave to complete all o	f the five columns be	elow.
	Lobbying Expen	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000

190,003.

250,000.

5,405.

4,382. 20,842. Schedule C (Form 990 or 990-EZ) 2019

146,947.

250,000.

6,000,000.

1,000,000.

1,500,000.

614,556.

932042 11-26-19

129,813.

250,000.

6,396.

147,793.

250,000.

4,659.

2a Lobbying nontaxable amount **b** Lobbying ceiling amount (150% of line 2a, column(e))

c Total lobbying expenditures

d Grassroots nontaxable amount e Grassroots ceiling amount

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description (a)				,,	(b)	
the i	lobbying activity.	Yes	No	Amo	ount	
1 [During the year, did the filing organization attempt to influence foreign, national, state, or					
	local legislation, including any attempt to influence public opinion on a legislative matter					
	or referendum, through the use of:					
	Volunteers?					
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
	Media advertisements?					
	Mailings to members, legislators, or the public?					
	Publications, or published or broadcast statements?					
	Grants to other organizations for lobbying purposes?					
	Direct contact with legislators, their staffs, government officials, or a legislative body?					
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
	Other activities?					
i ·	Total. Add lines 1c through 1i					
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	III-A Complete if the organization is exempt under section 501(c)(4), section	1 501(c)(5), or se	ction		
	501(c)(6).			_		
				Yes	N	
١	Were substantially all (90% or more) dues received nondeductible by members?		1			
! [Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2			
2 I 3 I	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	e prior year? 1 501(c)(5	2 3), or se		3, is	
2 [B [art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section	e prior year? n 501(c)(5 No" OR (), or se b) Part		3, is	
2 [3 [art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "ryes."	e prior year? n 501(c)(5 'No" OR (), or se b) Part		3, is	
2 [3 [art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members	e prior year? n 501(c)(5 'No" OR (), or se b) Part		3, is	
art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part		3, is	
art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year	e prior year? n 501(c)(5 No" OR (2 3), or se b) Part		3, is	
e	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid).	e prior year? n 501(c)(5 No" OR (2 3), or se b) Part		3, is	
2 [art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year	e prior year? n 501(c)(5 No" OR (2 3), or se b) Part		3, is	
2 (a (b (c - 3))	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part		3, is	
2 (a (b (c	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	e prior year? n 501(c)(5 No" OR (2 3), or se b) Part		3, is	
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2 1 1 2 3 6 6 6 6 6 6 6 6 6	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2 2 2b 2 2c 3 4 5	III-A, line	3, is	
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2 1 2 3 1 1 1 2 3 4 1 4 4 1 1 1 1 1 1	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2 2 2b 2 2c 3 4 5	III-A, line	3, is	
2 1 2 3 1 1 1 2 3 4 1 4 4 1 1 1 1 1 1	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2 2 2b 2 2c 3 4 5	III-A, line	2 3, is	
2 1 2 3 1 1 1 2 3 4 1 4 4 1 1 1 1 1 1	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2 2 2b 2 2c 3 4 5	III-A, line	3, is	
2 1 1 1 2 3 6 6 6 6 6 6 6 6 6	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2 2 2b 2 2c 3 4 5	III-A, line	3, is	
2 1 1 1 2 5 2 4 1 6 6 7 7 7 7 7 7 7 7	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2a 2b 2c 3	III-A, line	3, is	
2 [] art	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the SO1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceedes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polexpenditure next year? Taxable amount of lobbying and political expenditures (see instructions) IV Supplemental Information le the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group)	e prior year? 1 501(c)(5 No" OR (2 3), or se b) Part 2a 2b 2c 3	III-A, line	3, is	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

BEST FRIENDS ANIMAL SOCIETY

Employer identification number

23-7147797

Par	t I Organizations Maintaining Donor Advised	d Funds or Other	'Si	milar Funds o	r Acc	coun	ts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.					
		(a) Donor adv	ised	funds	(b) Fund	ds and other accounts
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in $\boldsymbol{\nu}$	vriting that the assets	held	d in donor advised	d funds	3	
	are the organization's property, subject to the organization's e						Yes No
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that	grar	nt funds can be us	sed on	ly	
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for	any	other purpose co	onferrin	ng	
Б.	impermissible private benefit?						Yes No
Par				on Form 990, Pa	art IV, I	ine 7.	
1	Purpose(s) of conservation easements held by the organization	-	y).				
	Preservation of land for public use (for example, recreat	tion or education)	_			-	important land area
	Protection of natural habitat	L		Preservation of a	certifi	ed his	toric structure
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation cont	ribut	tion in the form of	a con		•
	day of the tax year.				- 1		Held at the End of the Tax Year
а	Total number of conservation easements				├	2a	
b						2b	
С	Number of conservation easements on a certified historic stru					2c	
d	Number of conservation easements included in (c) acquired a				•		
_	listed in the National Register				L	2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished, o	or te	rminated by the o	rganız	ation (during the tax
_	year >						
4	Number of states where property subject to conservation eas						
5	Does the organization have a written policy regarding the per						
•	violations, and enforcement of the conservation easements it						Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, l	nandling of violations,	, and	enforcing conse	rvation	ease	ments during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violetions, and	onfo	roing concentation	n 000	mont	a during the year
7	S	iling of violations, and	emic	ording conservation	ni ease	emem	s during the year
8	Does each conservation easement reported on line 2(d) above	a catisfy the requirem	onto	of section 170(h)	(4)(D)(i)		
Ü							Yes No
9	and section 170(h)(4)(B)(ii)?						
3	balance sheet, and include, if applicable, the text of the footn						
	organization's accounting for conservation easements.	ote to the organization	1131	manciai statemen	ito tilat	. uesc	TIDES THE
Par	t III Organizations Maintaining Collections of	Art, Historical T	rea	sures, or Oth	er Si	milar	Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.		-			
1a	If the organization elected, as permitted under FASB ASC 95		ever	nue statement and	d balar	nce sh	eet works
	of art, historical treasures, or other similar assets held for pub	•					
	service, provide in Part XIII the text of the footnote to its finan	ŕ				•	
b	If the organization elected, as permitted under FASB ASC 956					sheet	works of
	art, historical treasures, or other similar assets held for public						
	provide the following amounts relating to these items:	,	,			•	•
	(i) Revenue included on Form 990, Part VIII, line 1					▶ 5	.
							<u> </u>
2	If the organization received or held works of art, historical trea					rovide	
	the following amounts required to be reported under FASB A				, , , , ,		
а	Revenue included on Form 990, Part VIII, line 1	-				> 5	.
	Assets included in Form 990, Part X					> 9	

932051 10-02-19

Schedule D (Form 990) 2019

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining C	ollections of Art	t, Historical Tre	asures, or Oth	er Simila	ar Assets	(continue	ed)					
3	3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its												
	collection items (check all that apply):												
а	Public exhibition	d	Loan or exc	hange program									
b													
С	Preservation for future generations												
4	Provide a description of the organization's co	ollections and explain	n how they further th	ne organization's ex	cempt purp	ose in Part	XIII.						
5	5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets												
	to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or												
Par			ete if the organizatio	n answered "Yes"	on Form 99	0, Part IV,	line 9, or						
	reported an amount on Form 990, Par												
1a	Is the organization an agent, trustee, custodi		•				٦,,						
	on Form 990, Part X? Yes No												
b	b If "Yes," explain the arrangement in Part XIII and complete the following table:												
_	Designing halance				4-		Amount						
	Beginning balance												
	Additions during the year												
_	Distributions during the year				1e								
t 2a	Ending balance Did the organization include an amount on Fe						Yes	No					
	If "Yes," explain the arrangement in Part XIII.		•		,		_						
Par													
	·	(a) Current year	(b) Prior year	(c) Two years back		years back	(e) Four ye	ars back					
1a	Beginning of year balance	18,792,869.	24,599,801.			383,509.		77,560.					
	FAF FAA												
	Net investment earnings, gains, and losses	605,072.	287,031.	670,090	1,	345,699.	92	20,542.					
	Grants or scholarships												
	Other expenditures for facilities												
	and programs		7,400,956.				1,01	0,124.					
f	Administrative expenses	832,066.	376,388.	247,294		144,588.	16	4,824.					
g	End of year balance	19,111,419.	18,792,869.	24,599,801	. 22,	399,833.	19,38	3,509.					
2	Provide the estimated percentage of the curr	ent year end balance	e (line 1g, column (a)) held as:									
а	Board designated or quasi-endowment	56.00	_%										
b	Permanent endowment .00	%											
С	Term endowment 44.00	%											
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.											
3a	Are there endowment funds not in the posse	ssion of the organiza	tion that are held ar	nd administered for	the organiz	zation	_						
	by:							es No					
	(i) Unrelated organizations						3a(i) X						
	(ii) Related organizations						3a(ii)	X					
b	If "Yes" on line 3a(ii), are the related organiza						3b						
Dai	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment funds.										
ı aı			Dort IV line 11e C	oo Form 000 Port	V line 10								
	Complete if the organization answered	(a) Cost or o			A, iirie 10. Accumula	tad	(d) Dooley	alua					
	Description of property	basis (investn	, , , , ,	1 '	depreciation	ı	(d) Book v	alue					
10	Land	,		,170,415.			20 17	70,415.					
				,447,017.	14,227	891.		9,126.					
	Buildings Leasehold improvements			,478,539.	1,673			5,205.					
	Equipment	II		,989,365.	6,106			33,144.					
	Other			,396,839.	2,599			6,958.					
	. Add lines 1a through 1e. (Column (d) must e		•	•				4,848.					
	S (Solamin (d) Most C	and i dilli dod, i dit	<u> </u>				D (Form 9						

Scriedule D (Form 990) 2019 BEST TREMES TREES	AID DOCTOLL	23	7147737 Page
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" of			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	of-year market value
(1) Financial derivatives			
2) Closely held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" o	on Form 990 Part IV line	11c See Form 990 Part X line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-vear market value
(1)	()		, , , , , , , , , , , , , , , , , , ,
(1)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" of		11d. See Form 990, Part X, line 15.	
(a) [Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
• •	45)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	<u> 15.)</u>		
	on Form 000 Dort IV line	11a ar 11f Can Farm 000 Dart V line 05	
Complete if the organization answered "Yes" of a Description of liability	on Form 990, Part IV, line	The or Th. See Form 990, Part X, line 25.	(b) Book value
, , , , , , , , , , , , , , , , , ,			(b) Book value
(1) Federal income taxes			2 000 602
(2) CHARITABLE GIFT ANNUITIES PAYABLE			3,028,693
(3) OTHER LIABILITIES			941,085
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total (Calumn /b) must assist Form 000. Part V and (D) line	25.)		3 969 778

Schedule D (Form 990) 2019

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

Pai	rt XI Reconciliation of Revenue per Audited Financial S	tatements With Revenue	e per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV	, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b				
С				
d	()			
е		•	2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b				
С			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line		5	
Pai	rt XII Reconciliation of Expenses per Audited Financial S	Statements With Expens	es per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV	, line 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а		2a		
b		I I		
С				
d				
е		·	2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b				
С			4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line			
Pa	rt XIII Supplemental Information.		•	
Provi	ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar	nd 4; Part IV, lines 1b and 2b; Pa	art V, line 4; Part X, line 2; Part	XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide	e any additional information.		
		•		
PART	F X, LINE 2:			
BEST	T FRIENDS HAS ANALYZED ALL TAX POSITIONS FOR APPLICABLE	TAX		
JURI	ISDICTIONS FOR WHICH THE STATUTE OF LIMITATIONS REMAINED	O OPEN,		
INCI	LUDING U.S. FEDERAL AND STATE JURISDICTIONS FOR THE YEAR	RS ENDED		
SEPI	TEMBER 30, 2020 AND SEPTEMBER 30, 2019 AND DETERMINED TH	HERE WERE NO		
MATE	ERIAL UNRECOGNIZED TAX BENEFITS OR OBLIGATIONS. THE OPER	N TAX YEARS		
SUBJ	JECT TO SELECTION FOR EXAMINATION ARE 2016 THROUGH 2019.			
PARI	r V, LINE 4			
	•			
THE	ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM	THE PERMANENT		
ENDC	DWMENT FOR VARIOUS PROGRAMS.			

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019 BEST FRIEND	S ANIMAL SOCIETY	23-7147797	Page 5
Schedule D (Form 990) 2019 BEST FRIEND. Part XIII Supplemental Information (continuo	ued)		
·	•		
-			

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Employer identification number

REST	י דרדבוו	DS ANIMAL SO	CTETY				23-7147797	
Pa				ctivities Out	side the United States. Comple	ete if the organ		es" on
		Form 990, Part I\			Compi	oto ii tiio organi	ization anoworda i	00 011
1	For gra	ntmakers. Does	the organization	maintain record	ds to substantiate the amount of its gra	nts and other a	assistance,	
	the gran	ntees' eligibility fo	or the grants or a	ssistance, and t	he selection criteria used to award the	grants or assis	tance?	Yes X No
2	For gra		ribe in Part V the	e organization's p	procedures for monitoring the use of its	grants and ot	her assistance outsi	de the
3	Activitie	s per Region. (Th	ne following Part	I, line 3 table ca	n be duplicated if additional space is n			
	(a) F	Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a prodescribe	vity listed in (d) gram service, e specific type (s) in the region	(f) Total expenditures for and investments in the region
ITAI	Y - EU	ROPE			PROGRAM SERVICES	SUPPORT FOR	CARE OF CATS	7,585.
3 a	Subtota	d	0	0				7,585.
	sheets t	om continuation to Part I	0	0				0.
С		add lines 3a	0	0				7,585.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.										
recipient who re	ceived more than \$5,	000. Part II can be dup	icated if additional space is ne	eded.						
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)		
		ITALY - EUROPE	SUPPORT FOR CARE OF CATS - DONOR DESIGNATED GRANT	7,585.	WIRE TRANSFER	0.		воок		
			recognized as charities by the							
			ction 501(c)(3) equivalency lette			. .		1		
3 Enter total number of	other organizations of	or entities						1		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.							
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
							<u> </u>

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2019

Schedule F (Form 990) 2019 BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 5
Part V Supplemental Information		
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (account	ting method; amounts of	
investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method)		
(estimated number of recipients), as applicable. Also complete this part to provide any additional inform		
PART I, LINE 2:		
ALL GRANT RECIPIENTS ARE RESEARCHED PRIOR TO RECEIVING FUNDS. WHEN		
PROVIDING A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A		
WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT. FOR SMALLER		
MITTER ALLOWI ID ALCOHALD DIGITION NOW THE TOWNS WELL DIGITION DIMENSION		
GRANTS, A BRIEF DESCRIPTION IS OBTAINED NOTING HOW THE FUNDS WERE SPENT.		
OMMIS, I BRIDE BESCRIFTOR IS OBTAINED ROTTED NOW THE TORDS WERE STEAM.		

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization						Employer ide	ntification number
BEST FRIEN	DS ANIMAL SOCIETY					23-714779	7
Part I Fundraising Activities required to complete this part	 Complete if the organization answet. 	ered "Y	es" or	n Form 990, Part IV, I	ine 17	7. Form 990-EZ	filers are not
 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, F b If "Yes," list the 10 highest paid indicompensated at least \$5,000 by the 	e X Solicitar f Solicitar g X Special or oral agreement with any individual Part VII) or entity in connection with providuals or entities (fundraisers) pursu	tion of tion of fundra (incluc	non-g gover aising ling of onal fo	overnment grants nment grants events fficers, directors, trus undraising services?		X Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or cor contrib	ustody itrol of	(iv) Gross receipts from activity	tò (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
SOCIAL CAPITAL - 980 N		Yes	No				
MICHIGAN AVE SUITE 1610,	CONSULTING		Х	0.		522,500.	-522,500.
NEWPORT CREATIVE COMMUNICATIONS INC - 21	CONSULTING		х	0.		165,000.	-165,000.
CHARITY DYNAMICS LLC - 4031 GUADALUPE ST, AUSTIN, TX	CONSULTING		х	0.		12,250.	-12,250.
FORWARDPMX LLC - ONE WORLD TRADE CENTER 63RD FLOOR, NEW	CONSULTING		х	0.		58,331.	-58,331.
GOODUNITED - 796 MEETING ST, CHARELSTON, SC 29403	CONSULTING		Х	0.		34,752.	-34,752.
3 List all states in which the organization	on is registered or licensed to solicit o	contrib	▶ utions	or has been notified	it is e	792,833. exempt from req	-792,833.
or licensing. AL ,AK ,AZ ,AR ,CA ,CO ,CT ,DE ,FL ,GA ,H	T TO TI THE TA WE WY IA ME M	ID M/A	MT M	INI MC MO			
MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, C							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2019

SEE PART IV FOR CONTINUATIONS

ГС	irt i	of fundraising events. Complete if the	•	·		•
			(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through
			SAVE THEM ALL GALA	DISCOVERY WEEKEND		col. (c))
ō			(event type)	(event type)	(total number)	001. (0)
Revenue	1	Gross receipts	517,500.	20,000.		537,500.
	2	Less: Contributions	258,750.	20,000.		278,750.
	3	Gross income (line 1 minus line 2)	258,750.			258,750.
	4	Cash prizes				
S	5	Noncash prizes				
sued	6	Rent/facility costs				
Direct Expenses	7	Food and beverages	27,998.	28,399.		56,397.
	8	Entertainment Other direct expenses		24,042.		57,974.
	10	Direct expense summary. Add lines 4 through			•	114,371.
	11	, ,	(/			144,379.
Pa	rt I					
		\$15,000 on Form 990-EZ, line 6a.				_
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
ď	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	☐ No	No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>	
•	En	ter the state(s) in which the organization condu	uoto gomina potivitioo:			
а	ls t	the organization licensed to conduct gaming action, explain:	ctivities in each of these s			Yes No
		ere any of the organization's gaming licenses re Yes," explain:			ear?	Yes No
	_					
9320	32 09)-11-19			Schedule G (Fo	rm 990 or 990-EZ) 2019

Schedule G (Form 990 or 990-EZ) 2019 BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity		
to administer charitable gaming?	Yes	☐ No
13 Indicate the percentage of gaming activity conducted in:		
a The organization's facility	13a	%
b An outside facility		%
Enter the name and address of the person who prepares the organization's gaming/special events books		
Name ▶		
Address		
15a Does the organization have a contract with a third party from whom the organization receives gaming reve	enue? Yes	☐ No
b If "Yes," enter the amount of gaming revenue received by the organization > \$ ar	nd the amount	
of gaming revenue retained by the third party > \$		
c If "Yes," enter name and address of the third party:		
Name		
Address >		
16 Gaming manager information:		
Name ▶		
Gaming manager compensation ▶ \$		
Description of services provided		
Director/officer Employee Independent contractor		
17 Mandatory distributions:		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
retain the state gaming license?	Yes	☐ No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations		
organization's own exempt activities during the tax year ▶ \$		
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns	(iii) and (v); and Part III, lines 9, 9	9b, 10b,
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:		
SCHEDULE 6, TAKE 1, BINE 2B, BIST OF TEN HIGHEST TATE TONDKATSENS.		
(I) NAME OF FUNDRAISER: SOCIAL CAPITAL		
(I) ADDRESS OF FUNDRAISER:		
980 N MICHIGAN AVE SUITE 1610, CHICAGO, IL 60611		
(I) NAME OF FUNDRAISER: NEWPORT CREATIVE COMMUNICATIONS INC		
(I) ADDRESS OF FUNDRAISER: 21 RAILROAD AVE, DUXBURY, ME 02332		
TI IDDIED OF TONDRITORY, AT MITBROID MAE, DONDONT, ME 02332		

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of cash grant or assistance (e) Amount of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (h) Purpose of grant or assistance (h) Program Service Support	Name of the organization							Employer identification number
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of non-cash assistance (e) Amount of non-cash assistance (g) Description of noncash assistance (h) Purpose of grant or assistance			Ĭ.					23-7147797
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of non-cash assistance (e) Amount of non-cash assistance (g) Description of noncash assistance (h) Purpose of grant or assistance (h) Purpose of grant or assistance (h) Purpose of grant or assistance (a) Amount of non-cash assistance (b) EIN (c) IRS 501(C)(3) (c) IRS 501(C)(3) (d) Amount of non-cash assistance (e) Amount of non-cash assistance (g) Description of noncash assistance (h) Purpose of grant or assistance								
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (d) Amount of cash grant (d) Amount of non-cash assistance (e) Amount of non-cash assistance (g) Description of valuation (book, FMV, appraisal, other) (h) Purpose of grant or assistance (a) Amount of non-cash assistance (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of cash grant (e) Amount of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (n) Purpose of grant or assistance (n) Perogram Service Support								
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (d) Amount of cash grant (e) Amount of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (h) Purpose of grant or assistance (h) Purpose of grant or assistance PROGRAM SERVICE SUPPORT								X Yes No
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (d) Amount of cash grant non-cash assistance (e) Amount of non-cash assistance (g) Description of noncash assistance (h) Purpose of grant or assistance (a) Amount of non-cash assistance (b) EIN (c) IRC section (if applicable) (d) Amount of non-cash assistance (e) Amount of non-cash assistance (d) Amount of non-cash assistance (e) Amount of non-cash assistance (d) Amount of non-cash assistance (e) Amount of non-cash assistance (d) Amount of non-cash assistance (e)							/ " F 000 D	
1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (d) Amount of cash grant (e) Amount of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (h) Purpose of grant or assistance	under unite unite of the constantes to	=				anization answered "Y	res" on Form 990, Par	t IV, line 21, for any
	1 (a) Name and address of organization		(c) IRC section	(d) Amount of	(e) Amount of non-cash	valuation (book, FMV, appraisal,		
	SPAY NEUTER PROJECT OF LA	20-8542566	TRS 501(C)(3)	263 000	0			PROGRAM SERVICE SUPPORT
PALM VALLEY ANIMAL CENTER 74-1819910 IRS 501(C)(3) 249,828. 0. PROGRAM SERVICE SUPPORT	DIM NEGLEX PRODUCT OF EN	20 0312300	201(0)(0)	200,000.				1.000duli 22.0122
	PALM VALLEY ANIMAL CENTER	74-1819910	IRS 501(C)(3)	249,828.	0.			PROGRAM SERVICE SUPPORT
KITTEN RESCUE 95-4670174 IRS 501(C)(3) 212,625. 0. PROGRAM SERVICE SUPPORT	KITTEN RESCUE	95-4670174	IRS 501(C)(3)	212,625.	0.			PROGRAM SERVICE SUPPORT
STRAY CAT ALLIANCE 95-4787231 IRS 501(C)(3) 209,390. 0. PROGRAM SERVICE SUPPORT	STRAY CAT ALLIANCE	95-4787231	IRS 501(C)(3)	209,390.	0.			PROGRAM SERVICE SUPPORT
ABILENE ANIMAL CARE ADOPTION CENTER 75-6000440 IRS 501(C)(3) 136,738. 0. PROGRAM SERVICE SUPPORT		75-6000440	IRS 501(C)(3)	136,738.	0.			PROGRAM SERVICE SUPPORT
		60 062275	TDG 501/51/01	400 750				
					0.			PROGRAM SERVICE SUPPORT
Enter total number of section of 1(5)(5) and government organizations instead in the line is table		•		e line 1 table				
Enter total number of other organizations indeed in the line i table								Schedule I (Form 990) (2019)

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
PALM VALLEY ANIMAL SOCIETY	74-1819910	IRS 501(C)(3)	122,738.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF THE US	53-0225390		120,000.	0.			PROGRAM SERVICE SUPPORT			
			,							
FJC-A FOUNDATION OF PHILANTHROPIC FUNDS	13-3848582	IRS 501(C)(3)	100,000.	0.			PROGRAM SERVICE SUPPORT			
FRESNO HUMANE ANIMAL SERVICES	47-4798338		98,500.	0.			PROGRAM SERVICE SUPPORT			
HEAVEN ON EARTH SOCIETY FOR	77-0538189	IRS 501(C)(3)	97,575.	0.			PROGRAM SERVICE SUPPORT			
			,							
GOOD MEWS ANIMAL FOUNDATION	58-1790828	IRS 501(C)(3)	94,696.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF HARLINGEN	74-2516749		83,500.	0.			PROGRAM SERVICE SUPPORT			
FARMINGTON REGIONAL ANIMAL SHELTER	85-6000129	IRS 501(C)(3)	60,000.	0.			PROGRAM SERVICE SUPPORT			
AZTEC ANIMAL SHELTER	85_600010 <u>5</u>	IRS 501(C)(3)	59,000.	0.			PROGRAM SERVICE SUPPORT			
IIII OHIIII OHIIIIN	03 0000103	F1.5 301(C)(3)	35,000.	0.			Och state (Form COO)			

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
POCATELLO ANIMAL SHELTER	82-6000244	IRS 501(C)(3)	53,500.	0.			PROGRAM SERVICE SUPPORT			
MCKINLEY COUNTY HUMANE SOCIETY	85-0398197		53,000.	0.			PROGRAM SERVICE SUPPORT			
ANIMAL CARE CENTERS OF NYC	13-3788986	IRS 501(C)(3)	52,500.	0.			PROGRAM SERVICE SUPPORT			
COCOCINO HUMANE ASSOCIATION	86-0176883		50,000.	0.			PROGRAM SERVICE SUPPORT			
THE HUMANE SOCIETY FOR										
SEATTLE/KING COUNTY	91-0282060		50,000.	0.			PROGRAM SERVICE SUPPORT			
CITY OF DALLAS ANIMAL SERVICES	75-6000508		49,058.	0.			PROGRAM SERVICE SUPPORT			
ANGEL CITY PIT BULLS	27-2348995	IRS 501(C)(3)	47,500.	0.			PROGRAM SERVICE SUPPORT			
COUNTY OF GUILFORD ANIMAL SERVICES	56-6000305		45,000.	0.			PROGRAM SERVICE SUPPORT			
FRIENDS OF STRAYS	59-2156540	IRS 501(C)(3)	45,000.	0.			PROGRAM SERVICE SUPPORT			

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
HOMEWARD BOUND PET ADOPTON CENTER	20-0549531	IRS 501(C)(3)	40,500.	0.			PROGRAM SERVICE SUPPORT		
MINNEAPOLIS ANIMAL CARE & CONTROL	41-6005375	IRS 501(C)(3)	40,000.	0.			PROGRAM SERVICE SUPPORT		
SPAY NEUTER NETWORK	20-0276988	IRS 501(C)(3)	40,000.	0.			PROGRAM SERVICE SUPPORT		
COUNTY OF TULARE ANIMAL SERVICES	94-6000545		40,000.	0.			PROGRAM SERVICE SUPPORT		
LINCOLN COUNTY ANIMAL SERVICES	56-6000315		40,000.	0.			PROGRAM SERVICE SUPPORT		
BIG SKY RANCH/CATNIP FOUNDATION	47-4528787	IRS 501(C)(3)	37,000.	0.			PROGRAM SERVICE SUPPORT		
UTAH VALLEY ANIMAL RESCUE	47-1264869	IRS 501(C)(3)	36,602.	0.			PROGRAM SERVICE SUPPORT		
SPCA OF TEXAS	75-1216660	IRS 501(C)(3)	35,000.	0.			PROGRAM SERVICE SUPPORT		
MOUNTAIN HUMANE	82-0351171		30,125.	0.			PROGRAM SERVICE SUPPORT		

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
NUZZLES & CO	87-0482464	IRS 501(C)(3)	30,050.	0.			PROGRAM SERVICE SUPPORT			
DUBUQUE REGIONAL HUMANE SOCIETY	42-6039535		30,000.	0.			PROGRAM SERVICE SUPPORT			
FRESNO HOPE ANIMAL FOUNDATION	77-0508414	IRS 501(C)(3)	30,000.	0.			PROGRAM SERVICE SUPPORT			
SAVING GRACE ANIMALS FOR ADOPTION INC	92-0186555	IRS 501(C)(3)	30,000.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF NORTHERN UTAH	26-2250673		28,887.	0.			PROGRAM SERVICE SUPPORT			
KITTY BUNGALOW CHARM SCHOOL	27-1297223	IRS 501(C)(3)	28,250.	0.			PROGRAM SERVICE SUPPORT			
HEARTLAND ANIMAL SHELTER	16-1617345	IRS 501(C)(3)	25,000.	0.			PROGRAM SERVICE SUPPORT			
			25,500.				22202			
ANIMAL COMPASSION TEAM OF CA	27-0647770	IRS 501(C)(3)	25,000.	0.			PROGRAM SERVICE SUPPORT			
FERAL CAT COALITION	33-0590141	IRS 501(C)(3)	25,000.	0.			PROGRAM SERVICE SUPPORT			

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HUMANE SOCIETY OF CHARLOTTE INC	58-1342479		25,000.	0.			PROGRAM SERVICE SUPPORT			
FLEET OF ANGELS	46-3895690	IRS 501(C)(3)	25,000.	0.			PROGRAM SERVICE SUPPORT			
THE HUMANE SOCIETY OF NORTH MYRTLE										
BEACH	57-1116175		23,920.	0.			PROGRAM SERVICE SUPPORT			
RAMONA HUMANE SOCIETY	23-7374470		23,500.	0.			PROGRAM SERVICE SUPPORT			
RIVERSIDE COUNTY DEPT OF ANIMAL SERVICES	95-6000930		23,016.	0.			PROGRAM SERVICE SUPPORT			
FORSYTH COUNTY HUMANE SOCIETY & SPCA	58-1375502		23,000.	0.			PROGRAM SERVICE SUPPORT			
	06 0105306	TDG 501/G)/2)	00.005							
ONE TAIL AT A TIME	26-2125306	IRS 501(C)(3)	22,025.	0.			PROGRAM SERVICE SUPPORT			
DALLAS PETS ALIVE	46-2768869	IRS 501(C)(3)	21,250.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF SE MISSOURI	43-1108057		21,000.	0.			PROGRAM SERVICE SUPPORT			

Part II Continuation of Grants and Other	Assistance to Gov	ernments and Organ	izations in the Un	ited States (Scho	edule I (Form 990), Pa	rt II.)	T uge T
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ANIMAL PROTECTIVE LEAGUE OF	23-7095476	IRS 501(C)(3)	21,000.	0.			PROGRAM SERVICE SUPPORT
ROCKING V CAFE	87-0632474		20,000.	0.			COMMUNITY RELIEF AND
			,				
SEGO RESTAURANT LLC	81-1094657		20,000.	0.			COMMUNITY RELIEF AND
WILD THYME CAFE	81-3682785		20,000.	0.			COMMUNITY RELIEF AND GOODWILL
PEOPLE FOR ANIMALS INC	22-2331492	IRS 501(C)(3)	20,000.	0.			PROGRAM SERVICE SUPPORT
ANIMAL FRIENDS OF THE VALLEYS INC	33-0276892	IRS 501(C)(3)	20,000.	0.			PROGRAM SERVICE SUPPORT
CAROLINA CAT RESCUE	84-3603890	IRS 501(C)(3)	20,000.	0.			PROGRAM SERVICE SUPPORT
CITY OF TURLOCK ANIMAL SERVICES	94-6000445		20,000.	0.			PROGRAM SERVICE SUPPORT
ST CHARLES PET ADOPTION CENTER	43-6003122	IRS 501(C)(3)	20,000.	0.			PROGRAM SERVICE SUPPORT

Part II Continuation of Grants and Other A	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
					FAIR MARKET					
UNDERDOG ANIMAL RESCUE	82-3156476	IRS 501(C)(3)	0.	19,832.	VALUE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT			
THE LITTLE LION FOUNDATION	01 2552706	IRS 501(C)(3)	18,150.	0.			PROGRAM SERVICE SUPPORT			
THE LITTLE LION FOUNDATION	01-3333790	1R5 501(C)(3)	18,150.	0.			PROGRAM SERVICE SUPPORT			
KINGS COUNTY ANIMAL SERVICES	94-6000814		18,016.	0.			PROGRAM SERVICE SUPPORT			
SOUL DOG RESCUE	45-4137227	IRS 501(C)(3)	18,000.	0.			PROGRAM SERVICE SUPPORT			
SPAY & NEUTER ACTION PROGRAM (SNAP)	31-1631899	IRS 501(C)(3)	17,568.	0.			PROGRAM SERVICE SUPPORT			
PINAL COUNTY ANIMAL CARE & CONTROL	86-6000556		17,500.	0.			PROGRAM SERVICE SUPPORT			
KAUAI HUMANE SOCIETY	99-0089250		16,350.	0.			PROGRAM SERVICE SUPPORT			
KANE SCHOOLS FOUNDATION FOR										
STUDENTS	75-7134344	IRS 501(C)(3)	16,000.	0.			PROGRAM SERVICE SUPPORT			
CHATHAM COUNTY BOARD OF				_						
COMMISSIONERS	58-6001113		15,750.	0.			PROGRAM SERVICE SUPPORT			

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
							COMMUNITY RELIEF AND		
HUSKY HOLDINGS LLC	46-5452156		15,000.	0.			GOODWILL		
PONDEROSA RESORT LC	87-0571875		15,000.	0.			COMMUNITY RELIEF AND GOODWILL		
	07 0072070		20,000.						
BROTHER WOLF ANIMAL RESCUE	20-8787719	IRS 501(C)(3)	15,000.	0.			PROGRAM SERVICE SUPPORT		
CLEVELAND COUNTY ANIMAL CONTROL			15,000.	0.			PROGRAM SERVICE SUPPORT		
COUNTY OF WINNEBAGO	36-8006681		15,000.	0.			PROGRAM SERVICE SUPPORT		
			,						
HUMANE SOCIETY OF YUMA	86-6053617		15,000.	0.			PROGRAM SERVICE SUPPORT		
	55 0505150	TDG 501/G)/2)	15 000						
SAINT FRANCIS ANIMAL CENTER	57-0785170	IRS 501(C)(3)	15,000.	0.			PROGRAM SERVICE SUPPORT		
TRI-STATE SPAY & NEUTER	81-2169401	IRS 501(C)(3)	15,000.	0.			PROGRAM SERVICE SUPPORT		
VALLEY VIEW EQUINE RESCUE	26-3832985	IRS 501(C)(3)	15,000.	0.			PROGRAM SERVICE SUPPORT		

(a) Nome and address of	/b) = 15.1	(a) IDC+:	(a) Amazzust a f	(a) Americat of	(4) Made	(a) Description of	(h) Duwn and of sweet
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ITY OF FORT WAYNE	35-6001029		15,000.	0.			PROGRAM SERVICE SUPPOR
CITY OF CHICO ANIMAL SHELTER	94-6000308		15,000.	0.			PROGRAM SERVICE SUPPOR
FIELDHAVEN FELINE CENTER	30-0240425	IRS 501(C)(3)	15,000.	0.			PROGRAM SERVICE SUPPOR
ANIMAL SERVICES CENTER OF MESILLA	26_4297265	IRS 501(C)(3)	14,000.	0.			PROGRAM SERVICE SUPPOR
ALLEI	20-429/203	IRS 301(C)(3)	14,000.	0.			FROGRAM SERVICE SUPPOR
CITY OF ST GEORGE ANIMAL SHELTER			13,474.	0.			PROGRAM SERVICE SUPPOR
NIMAL FRIENDS HUMANE SOCIETY	31-0588218		13,430.	0.			PROGRAM SERVICE SUPPOR
ILWAUKEE AREA DOMESTIC ANIMAL	20 1047102	TDG F01/G)/2)	13 000	0.			DROGRAM GERVIGE GUDDOR
ARE & CONTROL	33-134/132	IRS 501(C)(3)	13,000.	0.			PROGRAM SERVICE SUPPOR!
ANIMAL CARE SANCTUARY	22-1837635	IRS 501(C)(3)	12,500.	0.			PROGRAM SERVICE SUPPOR
SICSA PET ADOPTION CENTER	23-7367199	IRS 501(C)(3)	12,500.	0.			PROGRAM SERVICE SUPPOR

Part II Continuation of Grants and Other	Assistance to Gov	ernments and Orgar	nizations in the Un	ited States (Sche	edule I (Form 990), Pa	rt II.)	T Fagi
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UMANE SOCIETY OF GREATER DAYTON	31-0537073		12,500.	0.			PROGRAM SERVICE SUPPORT
FFINGHAM COUNTY BOARD OF			12,500.	0.			PROGRAM SERVICE SUPPOR
SOUTH SUBURBAN HUMANE SOCIETY	23-7165004		12,090.	0.			PROGRAM SERVICE SUPPORT
BARCS	86-1130456	IRS 501(C)(3)	12,000.	0.			PROGRAM SERVICE SUPPORT
IDAHO HUMANE SOCIETY	82-0212536		12,000.	0.			PROGRAM SERVICE SUPPORT
CITY OF BAYTOWN ANIMAL SERVICES	74-6000246		12,000.	0.			PROGRAM SERVICE SUPPORT
AFAYETTE ANIMAL AID	23-7414331	IRS 501(C)(3)	11,250.	0.			PROGRAM SERVICE SUPPORT
CAT ADOPTION TEAM	20-0773819	IRS 501(C)(3)	11,175.	0.			PROGRAM SERVICE SUPPORT
FURKIDS INC	01-0766844	IRS 501(C)(3)	11,080.	0.			PROGRAM SERVICE SUPPORT

Part II Continuation of Grants and Other A	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
BRANDYWINE VALLEY SPCA	23-1381030	IRS 501(C)(3)	11,000.	0.			PROGRAM SERVICE SUPPORT				
FRIENDS OF NORFOLK ANIMAL CARE CTR	35-2262336	IRS 501(C)(3)	11,000.	0.			PROGRAM SERVICE SUPPORT				
RESCUE ME TUCSON	83-1488062	IRS 501(C)(3)	11,000.	0.			PROGRAM SERVICE SUPPORT				
CENTRAL OKLAHOMA HUMANE SOCIETY	20-8446621		10,800.	0.			PROGRAM SERVICE SUPPORT				
PAWS AND CLAWS PET SHELTER	71-0644363	IRS 501(C)(3)	10,500.	0.			PROGRAM SERVICE SUPPORT				
SOUTHERN UTAH NEWS INC	83-0451440		10,000.	0.			COMMUNITY RELIEF AND				
WILLOW CANYON OUTDOOR COMPANY	80-0018529		10,000.	0.			COMMUNITY RELIEF AND GOODWILL				
ACTION PROGRAMS FOR ANIMALS	27-0234541	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT				
ANIMAL CARE & CONTROL TEAM-PA	45-3985637	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT				

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ARIZONA HUMANE SOCIETY	86-0135567		10,000.	0.			PROGRAM SERVICE SUPPORT		
FRIENDS FOR LIFE ANIMAL SHELTER	26-0020294	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
HOUSTON PETS ALIVE!	46-5455638	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
HUMANE SOCIETY OF SOUTHEAST TEXAS	74-6060624		10,000.	0.			PROGRAM SERVICE SUPPORT		
HUMANE SOCIETY OF VALDOSTA/LOWNDES	58-1874746		10,000.	0.			PROGRAM SERVICE SUPPORT		
JACKSONVILLE HUMANE SOCIETY	59-0624410		10,000.	0.			PROGRAM SERVICE SUPPORT		
LIFELINE ANIMAL PROJECT INC	01-0599278	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
LOUISVILLE METRO ANIMAL SERVICES	32-0049006	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
MARICOPA COUNTY ANIMAL CARE & CONTROL	86-6000472		10,000.	0.			PROGRAM SERVICE SUPPORT		

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
PAWS FOR LIFE RESCUE & ADOPTION	26-2505458	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
PET COMMUNITY CENTER	45-1524886	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
PRAIRIE PAWS ANIMAL SHELTER	48-0529856	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
ZEUS' RESCUES LOW PROFIT LLC	46-1940931	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
ANIMAL PROTECTIVE ASSOC OF MISSOURI	43-0699783	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
CITY OF BURLINGTON	56-6001189		10,000.	0.			PROGRAM SERVICE SUPPORT		
ANIMAL RESOURCES OF TIDEWATER	54-1949980	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
CONCHO VALLEY PAWS	75-6030459	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT		
ERIE COUNTY SPCA	16-0425315		10,000.	0.			PROGRAM SERVICE SUPPORT		

Part II Continuation of Grants and Other A	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
GIGI'S SHELTER FOR DOGS	81-4422755	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT			
HUMANE ANIMAL RESCUE	38-3485419		10,000.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF WEST MICHIGAN	38-1360926		10,000.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF WILKES	59-1983115		10,000.	0.			PROGRAM SERVICE SUPPORT			
PHILA ANIMAL WELFARE SOC -PAWS	26-3862631	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT			
RESCUED PETS MOVEMENT INC	46-3708327	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT			
SANTA CLARA COUNTY AEM ANIMAL CARE										
& CONTROL	94-6000533		10,000.	0.			PROGRAM SERVICE SUPPORT			
SONOMA COUNTY ANIMAL SERVICES	94-6000539		10,000.	0.			PROGRAM SERVICE SUPPORT			
TRACY POLICE DEPT-C/O ANIMAL										
SERVICES	94-6000442	IRS 501(C)(3)	10,000.	0.			PROGRAM SERVICE SUPPORT			

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
LIBERTY HUMANE SOCIETY INC	22-3585263		9,500.	0.			PROGRAM SERVICE SUPPORT			
	40.0554220		0.000							
KANSAS HUMANE SOCIETY OF WICHITA	48-0554339		9,000.	0.			PROGRAM SERVICE SUPPORT			
KANAB NATURAL MARKET LLC	83-2783840		8,500.	0.			COMMUNITY RELIEF AND			
HALL COUNTY ANIMAL SHELTER	58-6000836		8,200.	0.			PROGRAM SERVICE SUPPORT			
ASSOCIATED HUMANE SOCIETIES	22-1487122		8,000.	0.			PROGRAM SERVICE SUPPORT			
FUSION HOUSE	68-0641515		8,000.	0.			COMMUNITY RELIEF AND			
ANIMAL ALLIES HUMANE SOCIETY	41-0917362		8,000.	0.			PROGRAM SERVICE SUPPORT			
DAY OF THE DOGS	81-3592289 II	RS 501(C)(3)	8,000.	0.			PROGRAM SERVICE SUPPORT			
MAUI HUMANE SOCIETY	99-6000953		8,000.	0.			PROGRAM SERVICE SUPPORT			

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
WEST VALLEY HUMANE SOCIETY	20-8179233		8,000.	0.			PROGRAM SERVICE SUPPORT		
ATLANTA HUMANE SOCIETY	58-0685900		8,000.	0.			PROGRAM SERVICE SUPPORT		
MIDINI NORMAL BOCIDII	30 0003300		0,000.				I ROGIUM BERVICE BOITORI		
HUMANE SOCIETY OF COWLITZ COUNTY	91-6174768		8,000.	0.			PROGRAM SERVICE SUPPORT		
HALIFAX HUMANE SOCIETY	59-0530990		7,500.	0.			PROGRAM SERVICE SUPPORT		
OHIO ALLEYCAT RESOURCE & CLINIC	31-1728182	IRS 501(C)(3)	7,500.	0.			PROGRAM SERVICE SUPPORT		
THE HAVEN	63-1253853	IRS 501(C)(3)	7,500.	0.			PROGRAM SERVICE SUPPORT		
III IIIV III	03 1233033	1112 301(0)(3)	7,300.				INGGAM BENVIOL BOTTON		
HUMANE SOCIETY OF ELKHART COUNTY	35-0996134		7,500.	0.			PROGRAM SERVICE SUPPORT		
LEE COUNTY BOARD OF COMMISSIONERS	59-6000702		7,500.	0.			PROGRAM SERVICE SUPPORT		
222 COORTI DOMES OF CONTINUES	33 3300702		7,300.	0.			A SOLUM SERVICE BOITORI		
PEGGY ADAMS ANIMAL RESCUE LEAGUE	59-0637811	IRS 501(C)(3)	7,500.	0.			PROGRAM SERVICE SUPPORT		

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
PRIVATE SCHOOL PUPS	82-1429953	IRS 501(C)(3)	7,500.	0.			PROGRAM SERVICE SUPPORT	
							COMMUNITY RELIEF AND	
DREAMLAND SAFARI TOURS	84-4542053		7,000.	0.			GOODWILL	
ALBANY HUMANE SOCIETY			7,000.	0.			PROGRAM SERVICE SUPPORT	
ALLEY CAT ADVOCATES INC	61-1343210	IRS 501(C)(3)	7,000.	0.			PROGRAM SERVICE SUPPORT	
KENTUCKY HUMANE SOCIETY	61-0463938		7,000.	0.			PROGRAM SERVICE SUPPORT	
PEARL RIVER COUNTY SPCA INC	64-0798887		7,000.	0.			PROGRAM SERVICE SUPPORT	
ANIMAL RESCUE OF NEW ORLEANS	51-0569173	IRS 501(C)(3)	7,000.	0.			PROGRAM SERVICE SUPPORT	
ANIMAL RESCUE LEAGUE OF IOWA	42-0680427	IRS 501(C)(3)	7,000.	0.			PROGRAM SERVICE SUPPORT	
CITY OF GRAND PRAIRIE ANIMAL								
SERVICES	75-6000543		7,000.	0.			PROGRAM SERVICE SUPPORT	

Part II Continuation of Grants and Other	Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
DALLAS DOGRRR	47-4386830	IRS 501(C)(3)	7,000.	0.			PROGRAM SERVICE SUPPORT			
DOG RESCUE R US	84-1980246	IRS 501(C)(3)	7,000.	0.			PROGRAM SERVICE SUPPORT			
ARLINGTON ANIMAL SERVICES	75-6000450	IRS 501(C)(3)	6,500.	0.			PROGRAM SERVICE SUPPORT			
ANICIRA VETERINARY CENTER	20-8358468	IRS 501(C)(3)	6,500.	0.			PROGRAM SERVICE SUPPORT			
SPCA OF SW MICHIGAN	38-3614688	IRS 501(C)(3)	6,500.	0.			PROGRAM SERVICE SUPPORT			
STARLIT STOTLAR			6,000.	0.			COMMUNITY RELIEF AND			
MCPAWS REGIONAL ANIMAL SHELTER	82-0503942	IRS 501(C)(3)	6,000.	0.			PROGRAM SERVICE SUPPORT			
HUMANE SOCIETY OF CATAWBA COUNTY	58-1535943		6,000.	0.			PROGRAM SERVICE SUPPORT			
RESCUE DOGS RESCUE SOLDIERS	46-5415775	IRS 501(C)(3)	6,000.	0.			PROGRAM SERVICE SUPPORT			

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
URR CATFE	81-5392997	IRS 501(C)(3)	5,750.	0.			PROGRAM SERVICE SUPPOR
AWS FOR LIFE-UT	45-5358361	IRS 501(C)(3)	5,500.	0.			PROGRAM SERVICE SUPPOR
ARKANSAS WEIMARANER RESCUE	94-3489966	IRS 501(C)(3)	5,400.	0.			PROGRAM SERVICE SUPPOR
RIENDS OF VERONA ANIMAL SHELTER	74-3141579	IRS 501(C)(3)	5,025.	0.			PROGRAM SERVICE SUPPOR

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (b) Number of (c) Amount of (f) Description of noncash assistance (a) Type of grant or assistance (d) Amount of nonrecipients cash grant cash assistance ANIMAL FOOD FOR INDIVIDUALS SUPPORTING OUR PROGRAMS FOR PROVIDE FOOD FOR ANIMALS 15 0. 10,347.FMV CATS, DOGS, AND HORSES PROVIDE ASSISTANCE FOR FOOD, VETERINARY EXPENSES 87 39,049, 0.FMV VETERINARY SERVICES Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part IV PART I, LINE 2: ALL GRANT RECIPIENTS ARE RESEARCHED PRIOR TO RECEIVING FUNDS. WHEN PROVIDYNG A LARGE GRANT. AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT. FOR SMALLER GRANTS. A BRIEF DESCRIPTION IS OBTAINED NOTING HOW THE FUNDS WERE SPENT.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Employer identification number BEST FRIENDS ANIMAL SOCIETY 23-7147797

P	art I Questions Regarding Compensation			
	account regarding compensation		Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,		100	110
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
_	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
	trustices, and officers, including the OLO/Exceditive birector, regarding the items checked of fine 12:			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
Ü	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:			
_		40		Х
a h	Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan?			X
b				X
С	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		
	Tes to any or lines 44.6, list the persons and provide the applicable amounts for each item in Fart III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
3	contingent on the revenues of:			
_		5a		Х
a h	The organization?			X
D	Any related organization? If "Yes" on line 5a or 5b, describe in Part III.	. 30		
6				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
_		6-		х
a	The organization?	. <u>6a</u>		X
D	Any related organization?	. 6b		
7	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	7		х
•	not described on lines 5 and 6? If "Yes," describe in Part III	7		Λ
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			х
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		^
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	. 9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(6)(1)-(0)	reported as deferred on prior Form 990	
(1) ALFRED BATTISTA	(i)	151,960.	0.	0.	7,000.	9,576.	168,536.	0.	
BOARD CHAIR INTERNAL CONSULTANT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) GREGORY CASTLE	(i)	220,228.	0.	0.	7,000.	10,859.	238,087.	0.	
BOARD MEMBER / CEO EMERITU	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) STEPHEN HOWELL	(i)	358,266.	0.	0.	0.	25,520.	383,786.	0.	
CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) SUSAN CITRO	(i)	237,153.	0.	0.	7,000.	8,909.	253,062.	0.	
CHIEF EXPERIENCE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) JULIANNE CASTLE	(i)	221,652.	0.	0.	7,000.	10,859.	239,511.	0.	
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) VALERIE DORIAN	(i)	217,424.	0.	0.	7,000.	25,669.	250,093.	0.	
CHIEF DEVELOPMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) ANGELA EMBREE	(i)	187,696.	0.	0.	7,000.	17,224.	211,920.	0.	
CHIEF INFORMATION OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) GRETA PALMER	(i)	173,431.	0.	0.	7,000.	8,159.	188,590.	0.	
CHIEF BRAND & COMMUNICATIONS OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) JUDAH BATTISTA	(i)	157,837.	0.	0.	7,000.	17,224.	182,061.	0.	
CHIEF OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) HOLLY SIZEMORE	(i)	159,022.	0.	0.	7,000.	8,159.	174,181.	0.	
CHIEF MISSIONS OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) MARC PERALTA	(i)	142,924.	0.	0.	7,000.	17,139.	167,063.	0.	
SR. DIRECTOR - NATIONAL NO KILL ADVA	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) KAREN GALLARDO	(i)	202,502.	0.	0.	7,000.	9,745.	219,247.	0.	
SR. DIRECTOR - MAJOR & PLANNED GIVIN	(ii)	0.	0.	0.	0.	0.	0.	0.	
(13) ERIKA ARNOLD	(i)	180,484.	0.	0.	0.	529.	181,013.	0.	
DIRECTOR - PROCESS EXCELLENCE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(14) JOSE OCANO	(i)	161,503.	0.	0.	0.	16,682.	178,185.	0.	
SR. DIRECTOR - TALENT & CULTURE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(15) CHARLES BRADBURY	(i)	142,917.	0.	0.	0.	17,224.	160,141.	0.	
GENERAL MANAGER OF HOSPITALITY	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								

Schedule J (Form 990) 2019

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 3:
THE BOARD REVIEWED AND APPROVED THE COMPENSATION OF THE CEO AFTER
CONSIDERING DATA FROM DIFFERENT SOURCES, INCLUDING COMPENSATION AMOUNTS OF
COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS.

SCHEDULE L

Department of the Treasury

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Internal Reven	nue Service	► Go to v	www.irs.gov/Fo	orm99	0 for ir	nstructions and the	latest information.			In	spect	ion	
Name of th	ne organization	ation						Employer identification number					
	I	BEST FRIENDS A	ANIMAL SOCIE	TY				23	3-714	17797			
Part I	Excess Ben	efit Transaction	ons (section 5	01(c)(3	3), secti	ion 501(c)(4), and se	ection 501(c)(29) orga	nizatio	ns on	ly).			
	Complete if the	organization answ	vered "Yes" on	Form 9	990, Pa	art IV, line 25a or 25	b, or Form 990-EZ, Pa	art V, li	ine 40	b.			
1 , , , ,		(b) F	Relationship bet	ween o	disqual	ified					(d)	Corre	cted?
(a) Na	ame of disqualified	person	person and organization			((c) Description of tran	sactio	n		Υ	es	No
2 Enter	the amount of tax	incurred by the or	rganization man	nagers	or disc	jualified persons du	ring the year under						
section	on 4958								> \$				
3 Enter	the amount of tax	, if any, on line 2, a	above, reimburs	sed by	the org	ganization			▶ \$				
Dowt II	I a a marta a m	d/or From Inte	avantad Daw										
Part II													
	•	•				, Part V, line 38a or	Form 990, Part IV, line	e 26; d	or if th	e orga	nizatio	on	
		ount on Form 990		_	2. oan to or					(h) An	proved	1	1.24
•	a) Name of rested person	(b) Relationship with organization	(c) Purpose of loan	fror	m the	(e) Original principal amount	(f) Balance due	by boa		ard or		vritten ement?	
111101	redied person	With organization	orioan		ization?	principal amount					nittee?		Т
				То	From			Yes	No	Yes	No	Yes	No
				+									
				+									
				+									
				+									
				1									
				1									
Total		•				> \$							
Part III	Grants or As	ssistance Ben	efiting Inter	este	d Per	sons.							
	Complete if the	organization answ	vered "Yes" on	Form 9	990, Pa	art IV, line 27.							
(a) Name of interested person			(b) Relationship	betwe	en	(c) Amount of	(d) Type	of		(e) Purp	ose o	f
	.,		interested per	son an		assistance	assistan	ce			assist	ance	
			the organiz	ation									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

Page 2

Schedule L (Form 990 or 990-EZ) 2019 BEST FRIENDS ANIMAL SOCIETY Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered	"Yes" on Form 990, Part IV, line 28a, 28	b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's
				Yes	No
CARRAGH MALONEY	DAUGHTER: BD MEMBER	88,806.	EMPLOYEE CO		Х
LYNN BATTISTA	DAUGH-IN-LAW: BD ME	25,496.	EMPLOYEE CO		Х
JONATHAN SIZEMORE	SPOUSE: OFFICER SIZ	44,533.	EMPLOYEE CO		Х
BART BATTISTA	SON: BD MEMBER BATT	121,776.	EMPLOYEE CO		Х
Part V Supplemental Information.			•		
Provide additional information for response	onses to questions on Schedule L (see in	structions).			
		,			
SCH L, PART IV, BUSINESS TRANSACTIONS I	INVOLVING INTERESTED PERSONS:				
(A) NAME OF PERSON: CARRAGH MALONEY					
(B) RELATIONSHIP BETWEEN INTERESTED PER	RSON AND ORGANIZATION:				
DAUGHTER: BD MEMBER CASTLE					
(D) DESCRIPTION OF TRANSACTION: EMPLOYE	EE COMPENSATION				
(A) NAME OF PERSON: LYNN BATTISTA					
(B) RELATIONSHIP BETWEEN INTERESTED PER	RSON AND ORGANIZATION:				
DAUGH-IN-LAW: BD MEMBER BATTISTA					
(D) DESCRIPTION OF TRANSACTION: EMPLOYE	EE COMPENSATION				
(A) NAME OF PERSON: JONATHAN SIZEMORE					
(B) RELATIONSHIP BETWEEN INTERESTED PER	RSON AND ORGANIZATION:				
<u> </u>					
SPOUSE: OFFICER SIZEMORE					
210021, 0111021, 21221012					
(D) DESCRIPTION OF TRANSACTION: EMPLOYE	EE COMPENSATION				
(b) blbckii i ion of interpretation. Earlier	E COMPLICATION				
(A) NAME OF PERSON: BART BATTISTA					
THE OF THROOM, BART BATTISTA					
(B) RELATIONSHIP BETWEEN INTERESTED PER	RSON AND ORGANIZATION.				
TO REPUTE DEFINED THE RESIDENT FEE	THE CHARLESTION.				
SON: BD MEMBER BATTISTA					
- DOM: DD MEMBER DAILIBIA					
(D) DESCRIPTION OF TRANSACTION: EMPLOYE	EE COMPENSATION				

Schedule L (Form 990 or 990-EZ) 2019

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number BEST FRIENDS ANIMAL SOCIETY 23-7147797

Par	rt I Types of Property							
		(a)	(b)	(c)	(d)		_	
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on	Method of det noncash contribut		-	_
		арріісаріе		Form 990, Part VIII, line 1g	Horicasii continbui	lion ai	Hourits	•
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles	Х	114	203,694	. FMV			
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	117	527,098	. FMV			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory	Х	2,361	2,599,934	. FMV			
20	Drugs and medical supplies	Х	353	2,155	. FMV			
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other (ANIMAL AND CL)	X	40,029	476,341	. FMV			
26	Other • ()							
27	Other • ()							
28	Other ()							
29	Number of Forms 8283 received by the organization	ation during	the tax year for co	ontributions				
	for which the organization completed Form 828	3, Part IV, [Oonee Acknowledg	jement 29				
					,		Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I, lines 1 throu	gh 28, that it			
	must hold for at least three years from the date	of the initia	l contribution, and	which isn't required to be u	used for			
	exempt purposes for the entire holding period?					30a		X
b If "Yes," describe the arrangement in Part II.								
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?							
32a	Does the organization hire or use third parties o	r related or	ganizations to solid	cit, process, or sell noncash				ı
	contributions?					32a	Х	
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in co	olumn (c) for	a type of property	for which column (a) is che	ecked,			
	describe in Part II.							
ЦΔ	For Panerwork Reduction Act Notice see t	ha Instruct	ions for Form 990	1	Schedule M	(Forn	agn)	2010

932142 09-27-19 Schedule M (Form 990) 2019

SCHEDULE 0

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

BEST FRIENDS ANIMAL SOCIETY

Employer identification number 23-7147797

FORM 990 PART III LINE 4A
AT THE HEART OF BEST FRIENDS ANIMAL SOCIETY'S WORK LIES BEST FRIENDS
ANIMAL SANCTUARY THE COUNTRY'S LARGEST NO-KILL SANCTUARY FOR COMPANION
ANIMALS, NESTLED IN THE MAJESTIC RED ROCK CANYONS OF SOUTHERN UTAH.
FOUNDED IN 1984, THE SANCTUARY WAS CREATED ON ONE SIMPLE BELIEF: THAT
EVERY PET HAS A LIFE WORTH SAVING. SINCE THEN, THOUSANDS UPON THOUSANDS
OF ANIMALS HAVE FOUND REFUGE HERE AND RECEIVED LOVE AND OUTSTANDING
CARE WHILE WAITING FOR PERMANENT HOMES OF THEIR OWN.
HUNDREDS OF DOGS, CATS, BUNNIES, BIRDS, HORSES AND OTHER ANIMALS CALL
THE SANCTUARY A HOME-BETWEEN-HOMES, WITH EACH ANIMAL RECEIVING ALL OF
THE AFFECTION AND CARE THEY NEED TO HEAL, BOTH PHYSICALLY AND
EMOTIONALLY.
BEST FRIENDS IS COMMITTED TO FINDING LOVING HOMES FOR AS MANY ANIMALS
AT THE SANCTUARY AS POSSIBLE. FOR THOSE FEW WHO ARE UNABLE TO MOVE ON
TO HOMES OF THEIR OWN, BEST FRIENDS SERVES AS THEIR SAFE HAVEN AND HOME
FOR THE REST OF THEIR LIVES.
AT THE SANCTUARY IN FISCAL YEAR 2020:
2,114 NEW ANIMALS WERE WELCOMED
1,531 PETS WERE ADOPTED (27% OF THOSE WERE ANIMALS WITH SPECIAL NEEDS)
16,451 PEOPLE VISITED THE SANCTUARY AND 4,018 PEOPLE VOLUNTEERED TO
HELP THE ANIMALS*

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

BEST FRIENDS ANIMAL SOCIETY	23-7147797
WILD FRIENDS, A STATE AND FEDERALLY LICENSED WILDLIFE REHABILITATION	
CENTER, SUCCESSFULLY REHABILITATED 112 INJURED WILD ANIMALS AND	
RETURNED THEM TO THEIR NATURAL HABITATS. FOR THOSE ANIMALS TOO INJURED	
OR TOO DOMESTICATED TO RETURN TO THE WILD, BEST FRIENDS PROVIDES A	
LIFETIME OF CARE AND CELEBRATES THEM AS ANIMAL AMBASSADORS THROUGH OUR	
WILDLIFE EDUCATION PROGRAM.	
PARROT GARDEN FOUND LOVING NEW HOMES FOR A RECORD-BREAKING 107 BIRDS.	
CAT WORLD RESCUED 1,016 CATS AND 514 CATS WERE ADOPTED.	
DOGTOWN RESCUED 891 DOGS AND 814 WERE ADOPTED.	
FIFTEEN MAJOR PROJECTS WERE COMPLETED BY THE CANYON DIVISION, INCLUDING	
HORSE HAVEN, THE COCKATOO BUILDING AND TWO CAT BUILDING REMODELS, AS	
WELL AND AROUND 2,700 WORK ORDERS, WHICH KEPT THE SANCTUARY RUNNING	
SMOOTHLY.	
AFTER BEING DELAYED DUE TO AN UNANTICIPATED AND MANDATED WASTEWATER	
SYSTEM UPGRADE, THE SHIPLEY LODGES IS CLOSER TO COMPLETION. THE SPACE	
WILL HOUSE LARGE DOGS, MANY OF WHOM NEED BEHAVIOR MODIFICATION TRAINING	
BEFORE THEY CAN BE ADOPTED.	_
*THE SANCTUARY WAS CLOSED TO VISITORS AND VOLUNTEERS OUTSIDE KANAB FROM	
MARCH 16 TO JUNE 25, 2020, DUE TO COVID.	
	_
BEST FRIENDS ANIMAL CLINIC HAD ANOTHER BUSY YEAR:	
ANIMALS RECEIVING ACUPUNCTURE: 175	
ANIMALS RECEIVING LASER THERAPY: 546	
ANIMALS RECEIVING HYDROTHERAPY: 388	

IN FISCAL 2020, WE:

GRADUATED 23 AMAZING ANIMAL SHELTER LEADERS FROM 12 STATES THROUGH BEST

FRIENDS EXECUTIVE LEADERSHIP CERTIFICATION (ELC) PROGRAM'S SECOND

COHORT.

Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
PROVIDED \$7,895,826 IN TOTAL FUNDING TO THE SUPPORT THE LIFESAVING WORK	
OF OUR MORE THAN 3,300 BEST FRIENDS NETWORK PARTNERS AROUND THE	
COUNTRY.	
AWARDED RACHAEL RAY SAVE THEM ALL GRANTS TO 44 NETWORK PARTNERS ACROSS	
22 STATES AND AWARDED RACHAEL RAY NO-KILL EXCELLENCE GRANTS TO SIX	
PARTNERS ACROSS SIX STATES TO HELP SAVE THOUSANDS OF ANIMALS	
NATIONWIDE. RACHAEL RAY COVID GRANTS WERE AWARDED TO 202 PARTNERS	
ACROSS 43 STATES.	
EMBEDDED 12 BEST FRIENDS STAFF MEMBERS AT PARTNER SHELTERS. THANKS TO	
MADDIE'S SHELTER EMBED PROGRAM IN THE RIO GRANDE VALLEY WE CONTINUED TO	
EMBED STAFF AT PALM VALLEY ANIMAL SOCIETY IN EDINBERG, TEXAS AND THE	
HUMANE SOCIETY OF HARLINGEN IN HARLINGEN, TEXAS.	
WE ALSO ADDED A NEW SHELTER TO THE EMBED PROGRAM: SANTA ROSA COUNTY	
ANIMAL SERVICES IN SANTA ROSA, FLORIDA. A TOTAL OF 18,308 PETS WERE	
SAVED THROUGH ALL BEST FRIENDS' SHELTER EMBED PROGRAMS.	
PROVIDED 53 MENTORSHIP EXPERIENCES WITH EXPERT BEST FRIENDS STAFF FOR	
32 DIFFERENT PARTNER ORGANIZATIONS SAVING 23,554 PETS' LIVES.	
CONDUCTED 10 OPERATIONS AND FIELD ASSESSMENTS AT 10 AGENCIES/SHELTERS	
ACROSS 7 STATES TO SUPPORT SHELTER STAFF AROUND THE COUNTRY AND	
PROVIDED 573 ANIMAL CONTROL OFFICERS WITH TRAINING.	
IN FISCAL YEAR 2020, BEST FRIENDS DIRECTLY TOUCHED THE LIVES OF	

OTHER FISCAL YEAR 2020 HIGHLIGHTS:

BEST FRIENDS' ADVOCACY TEAM HELPED ACHIEVE 47 LEGISLATIVE WINS ON

BEHALF OF CATS, DOGS AND OTHER ANIMALS ACROSS 23 STATES AND 39 CITIES

Schedule O (Form 990 or 990-EZ) (2019)

BEST FRIENDS ANIMAL SOCIETY	23-7147797
OR COUNTIES. MORE THAN 16,113 ACTION TEAM MEMBERS PROMPTED LAWMAKERS TO	
HELP PROMOTE PET-FRIENDLY LEGISLATION AND SAFE, HUMANE COMMUNITIES.	
WITH HELP FROM BEST FRIENDS ADVOCACY TEAM, GOVERNOR GAVIN NEWSOM SIGNED	
ASSEMBLY BILL 2152, KNOWN AS BELLA'S ACT, PUTTING AN END TO THE RETAIL	
SALE OF DOGS, CATS AND RABBITS IN CALIFORNIA.	
AFTER THE SUCCESS OF A THREE-YEAR BEST FRIENDS COMMUNITY CAT PROGRAM IN	
HARRIS COUNTY, TEXAS, TRAP-NEUTER-RETURN (TNR), PREVIOUSLY NOT ALLOWED	
BY LOCAL LAW, HAS BECOME THE COUNTY'S PREFERRED MODEL FOR MANAGING	
CATS.	
OUR PUPPY MILL INITIATIVES TEAM HELPED ENACT 13 LOCAL ORDINANCES TO BAN	
RETAIL SALES OF DOGS AND CATS FROM COMMERCIAL BREEDING MILLS.	
IN IOWA, HOUSE BILL 737 WAS ADOPTED, WHICH EXEMPTS CATS WHO HAVE BEEN	
PART OF A TRAP-NEUTER-RETURN (TNR) PROGRAM FROM ABANDONMENT PROVISIONS,	
ALLOWING COMMUNITY MEMBERS TO ENGAGE IN THE AND RETURN-TO-FIELD	
PROGRAMS.	
1,710 PETS FOUND LOVING HOMES THROUGH BEST FRIENDS' VIRTUAL FIND LOVE	
ONLINE SUPER ADOPTION.	
THE BEST FRIENDS NETWORK IS MADE UP OF A GROUP OF ANIMAL WELFARE	
ORGANIZATIONS COMMITTED TO SAVING THE LIVES OF HOMELESS PETS THROUGH	
EFFECTIVE ADOPTION AND SPAY/NEUTER PROGRAMS. IN FISCAL YEAR 2020, 381	
NEW NETWORK PARTNERS PUSHED OUR TOTAL TO MORE THAN 3,300 PARTNERS	
ACROSS ALL 50 STATES.	

Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
THE 2020 BEST FRIENDS NATIONAL CONFERENCE WAS CANCELED DUE TO COVID	
CONCERNS SO THE LEARNING ADVANCEMENT TEAM PIVOTED AND OFFERED AN ONLINE	
SYMPOSIUM INSTEAD. A TOTAL OF 383 PARTICIPANTS REGISTERED FOR THE EVENT	
TITLED, "BEST FRIENDS PROFESSIONAL DEVELOPMENT SYMPOSIUM: REACHING NEW	
HEIGHTS IN CONTEMPORARY ANIMAL SERVICES," AND 138 PARTNER ORGANIZATIONS	
WERE REPRESENTED.	
BEST FRIENDS RUNS LIFESAVING COMMUNITY CAT PROGRAMS IN MULTIPLE CITIES	
ACROSS THE COUNTRY DESIGNED TO SAVE THE LIVES OF UNOWNED, FREE-ROAMING	
CATS THROUGH TRAP-NEUTER-RETURN (TNR) AND DRAMATICALLY REDUCE THE	
NUMBER OF CATS ENTERING LOCAL SHELTERS. TNR PROGRAMS TRAP, SPAY OR	
NEUTER, AND VACCINATE COMMUNITY CATS AND THEN RETURN THEM TO THEIR	
OUTDOOR HOMES WHERE THEY ARE SAFE AND THRIVING. OUR TNR PROGRAMS ARE	
CRUCIAL FOR SAVING LIVES BECAUSE CATS (ESPECIALLY COMMUNITY CATS) ARE	
AMONG THE MOST AT-RISK PETS IN SHELTERS.	
IN FISCAL 2020, 23,816 CATS WERE SAVED THROUGH COMMUNITY CAT	
MENTORSHIPS AND FULL-SCALE PROGRAMS TWENTY-TWO SHELTERS ACROSS 9 STATES	
HAD LARGE-SCALE COMMUNITY CAT PROGRAMS OR COMMUNITY CAT MENTORSHIPS	
FORM 990 DART VI SECTION A LINE 2.	
FORM 990, PART VI, SECTION A, LINE 2: ANNE MELTA SECRETARY AND CYPILS MELTA BOARD MEMBER ARE HILSRAND AND WIFE	
ANNE MEJIA, SECRETARY AND CYRUS MEJIA, BOARD MEMBER, ARE HUSBAND AND WIFE.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE 990 IS PREPARED INTERNALLY AND REVIEWED BY TANNER LLC, THE CHIEF	
FINANCIAL OFFICER, THE CHAIRMAN OF THE BOARD, AND THE CHAIRMAN OF THE	

Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
FINANCE	
COMMITTEE. THE RETURN IS THEN DISTRIBUTED TO THE WHOLE BOARD FOR FINAL	
REVIEW BEFORE BEING FILED.	
FORM 990, PART VI, SECTION B, LINE 12C:	
UPON BEING APPOINTED, ALL BOARD MEMBERS, OFFICERS, AND STAFF ARE REQUIRED	
TO SIGN AN AGREEMENT THAT ACKNOWLEDGES ACCEPTANCE OF BEST FRIENDS' CONFLICT	
OF INTEREST POLICY. THIS POLICY APPLIES TO ALL BOARD MEMBERS, DIRECTORS,	
COMMITTEE MEMBERS AND STAFF OF BEST FRIENDS ANIMAL SOCIETY. THIS POLICY	
REQUIRES THAT ALL AFFILIATIONS WITH ENTITIES IN WHICH A FINANCIAL INTEREST	
IS HELD BE DISCLOSED TO THE BOARD. THE SENIOR FINANCIAL MANAGEMENT OF BEST	
FRIENDS, INCLUDING THE COO AND THE DIRECTOR OF FINANCE, ROUTINELY MONITOR	
ALL TRANSACTIONS TO ENSURE THAT ANY RELATED PARTY TRANSACTIONS ARE FULLY	
DISCLOSED TO THE BOARD AT LEAST ANNUALLY AND IN THE FINANCIAL STATEMENTS TO	
ENSURE THAT THE TRANSACTIONS COMPLY WITH POLICY. THIS POLICY IS CURRENTLY	
UNDER REVIEW BY THE BOARD TO PROVIDE GREATER STRUCTURE; INCLUDING REQUIRING	
MORE FREQUENT SIGN-OFF ON POLICY, MORE REPORTING, AND RESTRICTIONS ON	
PARTICIPATION BY RELEVANT BOARD AND STAFF IN THE DEALING WITH THE CONFLICT.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE BOARD REVIEWED AND APPROVED THE COMPENSATION OF THE CEO AFTER	
CONSIDERING DATA FROM DIFFERENT SOURCES, INCLUDING COMPENSATION AMOUNTS	
OF COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS.	
THE CHIEF EXECUTIVE OFFICER DETERMINES THE COMPENSATION OF THE CORPORATE	
OFFICERS, AFTER CONSIDERING DATA FROM DIFFERENT SOURCES, INCLUDING	
COMPENSATION AMOUNTS OF COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS.	
THE CEO REVIEWS THOSE SALARIES WITH THE BOARD.	

Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:	
AL,AK,AR,CA,CT,DC,GA,HI,IL,KS,KY,MD,MA,MI,MN,MS,NH,NJ,NM,NY,OK,OR,PA,RI,SC	
TN, VA, WV, WI	
FORM 990, PART VI, SECTION C, LINE 19:	
COPIES OF THE FORM 990, FORM 990-T, AND AUDITED FINANCIAL STATEMENTS ARE	
AVAILABLE FOR PUBLIC VIEWING ON THE BEST FRIENDS' WEBSITE. GOVERNING	
DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST,	
SUBJECT TO APPROVAL OF SENIOR MANAGEMENT.	
FORM 990 PART IX LINE 26	
BEST FRIENDS $ACHI_{E}VES$ SOME OF ITS PROGRAMMATIC AND FUNDRAISING GOALS IN	
DIRECT MAIL CAMPAIGNS THAT INCLUDE REQUESTS FOR CONTRIBUTIONS. THE	
COSTS OF CONDUCTING THOSE CAMPAIGNS INCLUDED CERTAIN JOINT COSTS THAT	
ARE NOT DIRECTLY ATTRIBUTABLE TO THE PROGRAM, MANAGEMENT AND GENERAL,	
OR THE FUNDRAISING COMPONENT OF THE ACTIVITIES. THOSE JOINT COSTS WERE	
ALLOCATED BETWEEN PROGRAM AND FUNDRAISING.	
BEST FRIENDS ANIMAL SOCIETY, INC. IS COMMITTED TO EFFICIENCY AND	
TRANSPARENCY. WE COMMUNICATE WITH OUR DONORS AND PROSPECTIVE DONORS BY	
EMAIL, POSTAL MAIL, PHONE AND OTHER MEANS, BOTH TO REQUEST	
CONTRIBUTIONS TO OUR CAUSE AND TO EDUCATE THE PUBLIC ABOUT BEST FRIENDS	
ANIMAL SOCIETY, INC. PROGRAMS, VOLUNTEER OPPORTUNITIES AND EVENTS	
ACROSS THE UNITED STATES. THESE EFFORTS HELP ADVANCE OUR MISSION TO	
END THE KILLING OF SHELTER ANIMALS BY 2025. AS A RESULT, IN ACCORDANCE	
WITH THE FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) GUIDELINES AND	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

BEST FRIENDS ANIMAL SOCIETY

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
BEST FRIENDS PRODUCTIONS, LLC - 47-2566720					
5001 ANGEL CANYON ROAD	PARTICIPATE IN JOINT				BEST FRIENDS ANIMAL
KANAB, UT 84741	VENTURE TO PRODUCE A FILM	UTAH	-25.	86,310.	SOCIETY
307 WEST BROADWAY, LLC - 47-4201980					
5001 ANGEL CANYON ROAD	HOLD LEASE ON BUILDING IN				BEST FRIENDS ANIMAL
KANAB, UT 84741	MANHATTAN, NY	UTAH	-341,660.	104,632.	SOCIETY
AMBER HOUSING, LLC - 81-0898475					
5001 ANGEL CANYON ROAD					BEST FRIENDS ANIMAL
KANAB, UT 84741	PURCHASED PROPERTY	UTAH	0.	0.	SOCIETY

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) (c) Primary activity Legal domicile (state or foreign country)		(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

(p)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)		
Primary activity	Legal domicile (state or foreign	Direct controlling entity	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	I	tions?	Code V-UBI amount in box		Percentage ownership
	country)		sections 512-514)			Yes No		K-1 (Form 1065)	Yes N	0		
		Primary activity Legal domicile (state or foreign	Primary activity Legal Direct controlling	Primary activity Legal Direct controlling Predominant income	Primary activity Legal domicile (state or foreign foreign foreign	Primary activity Legal Direct controlling Predominant income Share of total Share of	Primary activity Legal Direct controlling Predominant income Share of total Share of	Primary activity Legal Direct controlling Predominant income Share of total Share of Disconnitionals	Primary activity Legal domicile state or stat	Primary activity Legal Direct controlling Predominant income Share of total Share of Disconnections Code VIIII General		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec.	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	ent	(i) otion b)(13) rolled tity?
		country)						Yes	No
BEST FRIENDS WELLNESS CENTER, INC									
47-3149724, 5001 ANGEL CANYON ROAD, KANAB,	OPERATE FITNESS		BEST FRIENDS						
UT 84741	CENTER	UT	ANIMAL SOCIETY	C CORP	74,866.	93,233.	100%	х	
]								
]								
	1								
	1								
	1								

Part V	Transactions With Related Organizations.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34, 35b, or 36.
--------	--	---------------------------------------	--

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No					
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	Х						
	Gift, grant, or capital contribution to related organization(s)								
С	Gift, grant, or capital contribution from related organization(s)								
	Loans or loan guarantees to or for related organization(s)								
	Loans or loan guarantees by related organization(s)	1e		Х					
f	Dividends from related organization(s)	1f		Х					
	Sale of assets to related organization(s)	1g		Х					
	Purchase of assets from related organization(s)	1h		Х					
i	Exchange of assets with related organization(s)	1i		Х					
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Х						
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х					
	Performance of services or membership or fundraising solicitations for related organization(s)	11		Х					
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х					
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х					
	Sharing of paid employees with related organization(s)	10	Х						
р	Reimbursement paid to related organization(s) for expenses	1p		Х					
q	Reimbursement paid by related organization(s) for expenses	1q		Х					
r	Other transfer of cash or property to related organization(s)	1r		Х					
s	Other transfer of cash or property from related organization(s)	1s		Х					
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.								

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) BEST FRIENDS WELLNESS CENTER, INC.	A	12,000.	ARM'S LENGTH ESTIMATE OF RENT
(2) BEST FRIENDS WELLNESS CENTER, INC.	J	12,000.	ARM'S LENGTH ESTIMATE OF RENT
(3) BEST FRIENDS WELLNESS CENTER, INC.	0	52,629.	SALARY AND PAYROLL TAX
(4)			
<u>(5)</u>			
<u>(6)</u>			

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec	Share of	Share of	Dispro	por-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General	or Percentage
of entity		(state or foreign	related, unrelated,	partners sec 501(c)(3) orgs.?	total	end-of-year	allocati	ite ons?	amount in box 20	managi	ownership
·		country)	sections 512-514)	Yes No		assets	Yes	No	(Form 1065)	Yes N	j
			000000000000000000000000000000000000000	Tes No			1165	INO	(1 01111 1000)	Tes IV	'
							++			\vdash	+
							\Box				
							+			\vdash	
							T				
							\sqcup			$\sqcup \bot$	
							+			\vdash	+

932165 09-10-19 Schedule R (Form 990) 2019

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 23-7147797 BEST FRIENDS ANIMAL SOCIETY File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 5001 ANGEL CANYON ROAD return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. KANAB, UT 84741 Enter the Return Code for the return that this application is for (file a separate application for each return) 1 Return **Application Application** Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 STEPHEN HOWELL, CHIEF OPERATING OFFICER The books are in the care of > 5001 ANGEL CANYON ROAD - KANAB, UT 84741 Fax No. > 435-644-8949 Telephone No. ▶ 435-644-2001 If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 🔲 and attach a list with the names and TINs of all members the extension is for. AUGUST 16, 2021 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or ► X tax year beginning OCT 1, 2019 SEP 30, 2020 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

EXTENDED TO AUGUST 16, 2021

Form 990-T	E	exempt Organization Bus			ax Return		OMB No. 1545-0047
		(and proxy tax unde					0040
F	For cale	endar year 2019 or other tax year beginning $\frac{\text{OCT 1, 20}}{}$	19	, and ending SEP	30, 2020		2019
Department of the Treasury Internal Revenue Service	>	► Go to www.irs.gov/Form990T for in: Do not enter SSN numbers on this form as it may					Open to Public Inspection for 501(c)(3) Organizations Only
A Check box if address changed		Name of organization (Check box if name cl	hanged	and see instructions.)		(Emp	loyer identification number ployees' trust, see uctions.)
B Exempt under section P	rint	BEST FRIENDS ANIMAL SOCIETY					23-7147797
X 501(c)(3)	or	Number, street, and room or suite no. If a P.O. box	, see in	structions.			elated business activity code instructions.)
408(e) 220(e) T	ype	5001 ANGEL CANYON ROAD	,			(366	msu ucuons.)
408A 530(a) 529(a)		City or town, state or province, country, and ZIP or KANAB, UT 84741	foreig	n postal code		4532	20
C Book value of all assets		F Group exemption number (See instructions.)	_			<u> </u>	
at end of year	32.	G Check organization type X 501(c) corp	oration	501(c) trust	401(a)	trust	Other trust
			1		the only (or first) un		
trade or business here					complete Parts I-V.		
-		ce at the end of the previous sentence, complete Pa	rts I an		· ·		
business, then complete Par	-						
I During the tax year, was the	corp	oration a subsidiary in an affiliated group or a paren	ıt-subsi	diary controlled group?	> [Y	es X No
		ifying number of the parent corporation. 🕨					
		TEPHEN HOWELL, CHIEF OPERATING OF		Teleph	one number 🕨 43	35-64	
Part I Unrelated 1	Γrad	le or Business Income		(A) Income	(B) Expenses	:	(C) Net
1a Gross receipts or sales		24,051.					
b Less returns and allowan		c Balance	1c	24,051.			
		A, line 7)	2	13,412.			
3 Gross profit. Subtract line			3	10,639.			10,639.
		h Schedule D)	4a				
		art II, line 17) (attach Form 4797)	4b				
		ts	4c				
		hip or an S corporation (attach statement)	5				
6 Rent income (Schedule C	,	ne (Schedule E)	6 7	127,012.	869	586.	-742,574.
		nd rents from a controlled organization (Schedule F)	8	127,012.	,	300.	742,374.
· · · · · · · · · · · · · · · · · · ·		n 501(c)(7), (9), or (17) organization (Schedule G)	9				
		me (Schedule I)	10				
		J)	11	123,430.	15,	526.	107,904.
		s; attach schedule)	12	,	,		ĺ
13 Total. Combine lines 3 t	throug	gh 12	13	261,081.	885,	112.	-624,031.
Part II Deductions	No	t Taken Elsewhere (See instructions fo	r limita	ations on deductions.)			•
(Deductions m	ust b	e directly connected with the unrelated busine	ess ind	come.)			
14 Compensation of officer	rs, dir	ectors, and trustees (Schedule K)				14	
						15	10,055.
16 Repairs and maintenance	се					16	
						17	
		e instructions)				18	
19 Taxes and licenses						19	
20 Depreciation (attach For	rm 45	62)		20	549,452.		
		Schedule A and elsewhere on return					0.
22 Depletion						22	
		npensation plans				23	
		hadula I)				24	
		hedule I)				25 26	107,904.
26 Excess readership costs27 Other deductions (attacl	o (OUI) h cob	nedule J) edule)		SEE STATEMEN	 VT 1	26	41,651.
		14 through 27				28	159,610.
		real infought 27 income before net operating loss deduction. Subtract				29	-783,641.
		oss arising in tax years beginning on or after Januar				23	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
					NT 2	30	0.
		come. Subtract line 30 from line 29				31	-783,641.

923701 01-27-20 LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-T** (2019

Par	art III Total Unrelated Business Taxable Income			
32	? Total of unrelated business taxable income computed from all unrelated trades or businesses (see instruc	tions)	32	-783,641.
33		000000000000000000000000000000000000000	33	
34			34	0.
35			35	-783,641.
36	Deduction for net operating loss arising in tax years beginning before January 1, 2018 (see instructions)		36	
37		SSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSSS	37	-783,641.
38			38	1,000.
39				
	enter the smaller of zero or line 37		39	-783,641.
Parl	rt IV Tax Computation		*****	
40	Organizations Taxable as Corporations. Multiply line 39 by 21% (0.21)	•	40	0.
41			atuti.	
	Tax rate schedule or Schedule D (Form 1041)		41	
42			42	
43			43	
44			44	
45			45	0.
	rt V Tax and Payments	NATURAL PROPERTY OF THE PROPER	1 40 1	
	a Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) 46a		10,570	
Ь				
	c General business credit. Attach Form 3800 46c		- 25.51	
ų	d Credit for prior year minimum tax (attach Form 8801 or 8827) 46d		1551	
е.	e Total credits. Add lines 46a through 46d		46e	
47			47	0.
48	Other taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866	Other (attach schedule)	48	
49			49	0.
50			50	0.
	a Payments: A 2018 overpayment credited to 2019	1		
b. b	b 2019 estimated tax payments 51b			
c	c Tax deposited with Form 8868 51c			
4	d Foreign organizations: Tax paid or withheld at source (see instructions) 51d			
	e Backup withholding (see instructions) 51e	0	. 13,448	
f	f Credit for small employer health insurance premiums (attach Form 8941) 51f	_		
	g Other credits, adjustments, and payments: Form 2439			
9	Form 4136 Other Total >		13.0	
52			52	8,173.
	Estimated tay papalty (see instructions) Charl if Form 2220 is attached		53	-,2.0.
	Tax due. If line 52 is less than the total of lines 49, 50, and 53, enter amount owed		54	
55	Overpayment. If line 52 is larger than the total of lines 49, 50, and 53, enter amount overpaid	received and an arrange	55	8,173.
			56	0.
	rt VI Statements Regarding Certain Activities and Other Information (se		1 00 1	
	At any time during the 2019 calendar year, did the organization have an interest in or a signature or other a			Yes No
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may hav			103 110
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign co			
	here SEE STATEMENT 3	, and y		x
	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor t	o a foreign trust?		_ x
	If "Yes," see instructions for other forms the organization may have to file.	o, a foreign a dot:		
	Enter the amount of tax-exempt interest received or accrued during the tax year			
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements correct, and complete. Declaration of preparer (order than taxpayer) is based on all information of which preparer has any	and to the best of my knowle	edge and belief	it is true,
Sign	correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any	knowledge.		
Here	e Chief OPERATING	ODDIODD		cuss this return with own below (see
	Signature of officer V Date Title		nstructions)?	
-	Print/Type preparer's name Preparer's signature Date		if PTIN	1,00
Date		self- employed		
Paid	Wang a winness in			70461
-	E I E E E E E E E E E E E E E E E E E E	Firm's EIN		2253063
use	36 S STATE STREET SUITE 600	THIISTIN	20	
	Firm's address > SALT LAKE CITY, UT 84111	Phone no. 8	301-532-7	444
923711 0	1 01-27-20	i none no.		orm 990-T (2019)
			L.	Jill 556 1 (2019)

Sch	nedule A - Cost of Goods	Sold. Enter	method of invent	ory v	aluation LOWER	R OF	COST OR MARKET			
	Inventory at beginning of year		229,062.		Inventory at end of yea			6	241,4	158.
	Purchases		25,808.	1	Cost of goods sold. St					
3	Cost of labor				from line 5. Enter here	and in I	Part I,			
	Additional section 263A costs				line 2			7	13,4	112.
	(attach schedule)	4a		8	Do the rules of section	263A (with respect to		Yes	No
	Other costs (attach schedule)				property produced or a	cquirec	for resale) apply to			
5	Total. Add lines 1 through 4b	5	254,870.		the organization?					Х
	nedule C - Rent Income (Fee instructions)	From Real	Property and	Per	sonal Property L	ease	d With Real Prope	rty)		
1. De	escription of property									
(1)										
(2)										
(3)										
(4)										
			ed or accrued				O(a) Dadications discathers			
	(a) From personal property (if the perce rent for personal property is more t 10% but not more than 50%)	entage of han	of rent for pe	ersonal	conal property (if the percentage property exceeds 50% or if led on profit or income)	ge	3(a) Deductions directly cocolumns 2(a) and	onnected with the 2(b) (attach sched	income in dule)	
(1)										
(2)										
(3)										
(4)										
Total		0.	Total			0.				
here a	otal income. Add totals of columns 2 and on page 1, Part I, line 6, column	(A)	▶			0.	(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B)	•		0.
Sch	nedule E - Unrelated Debt	t-Financed	Income (see i	nstru	ictions)					
				2	2. Gross income from or allocable to debt-		Deductions directly connect to debt-financed		able	
	1. Description of debt-fina	anced property			financed property	` ′	Straight line depreciation (attach schedule)	` (attach s	deductions schedule)	
	70 M 77				016 600	S	TATEMENT 6	STATEMENT		
	HOTEL				216,670.		549,452.		933,9	9//.
(2)										
(3)										
(4)										
C	Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or a debt-fina	adjusted basis allocable to nced property h schedule)		6. Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)	(column 6 x	le deduction total of colu and 3(b))	
(1)	5,995,457.		10,227,131.		58.62%		127,012.		869,5	586.
(2)					%					
(3)					%					
(4)					%					
	STATEMENT 4	STATEM	ENT 5				inter here and on page 1, Part I, line 7, column (A).	Enter here and Part I, line 7		
Tota	ıls				•		127,012.		869,5	586.
	l dividende-received deductions inc	luded in colum	n Q				· _			0

Form **990-T** (2019)

Schedule F - Interest, A			_	Controlled O				,	structions	
1. Name of controlled organizat	identi	mployer ification mber	3. Net unr (loss) (see	related income e instructions)	4. Tota	al of specified nents made	includ	rt of column 4 t led in the contration's gross i	olling	6. Deductions directly connected with income in column 5
(1)										
(2)										
(3)										
(4)										
Nonexempt Controlled Organi	zations									
7. Taxable Income	8. Net unrelated inco (see instructio		9. Total	of specified payr made	nents	10. Part of colur in the controlli gross	mn 9 tha ng orgar s income	nization's	11. Dec with	ductions directly connected income in column 10
(1)										
(2)										
(3)										
(4)										
						Add colun Enter here and line 8, c		1, Part I,	Enter he	d columns 6 and 11. ere and on page 1, Part I, line 8, column (B).
Totals					▶			0.		C
Schedule G - Investme (see inst	ent Income of a	Section	1 501(c)(7	7), (9), or (17) Org	anization				
	cription of income			2. Amount of	income	3. Deduction directly conne (attach sched	cted	4. Set-		5. Total deductions and set-asides (col. 3 plus col. 4)
(1)						(1				,
(2)										
(3)										
(4)										
				Enter here and Part I, line 9, co	lumn (A).					Enter here and on page Part I, line 9, column (B)
Totals Schedule I - Exploited (see instru	Exempt Activity			Than Adv	0. ertisin	g Income				
Description of exploited activity	2. Gross unrelated business income from trade or business	directly with p of u	expenses connected roduction nrelated sss income	4. Net incon from unrelated business (co minus colum gain, comput through	I trade or Ilumn 2 n 3). If a e cols. 5	5. Gross inco from activity t is not unrelat business inco	hat ed	6. Exp attribut colur	able to	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)										
(2)										
(3)										
(4)										
	Enter here and on page 1, Part I, line 10, col. (A).	page	ere and on 1, Part I, 0, col. (B).							Enter here and on page 1, Part II, line 25.
Totals Advantision	0.	<u> </u>	0.							0
Schedule J - Advertision		instructio	,							
Part I Income From	Periodicals Rep	orted o	n a Con	solidated	Basis					
1. Name of periodical	2. Gross advertising income	ad	3. Direct vertising costs	or (loss) (c col. 3). If a g	ising gain ol. 2 minus ain, compute arough 7.	5. Circulatincome		6. Reade		7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)										
(2)				_						
(3)										
(4)										
Totals (carry to Part II, line (5))		0.	ſ	o.						(
i viai o (vairy io i ait ii, iiiie (0))	📕	٠٠		•		ı		I		Form 990-T (201

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

	, ,					
1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1) BEST FRIENDS MAGAZINE	123,430.	15,526.	107,904.		1,394,437.	107,904.
(2)						
(3)						
(4)						
Totals from Part I	0.	0.				0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 26.
Totals, Part II (lines 1-5)	123,430.	15,526.				107,904.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14		>	0.

Form **990-T** (2019)

STATEMENT 3

PROFESSIONAL FEES ADVERTISING OFFICE EXPENSE INFORMATION TECHNOLOGY OCCUPANCY INTEREST INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEAR		OTHER	DEDUCTION	NS	STATEMENT 1
ADVERTISING OFFICE EXPENSE INFORMATION TECHNOLOGY OCCUPANCY INTEREST INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY APPLIED REMAINING THIS YEA	CRIPTION				AMOUNT
OFFICE EXPENSE INFORMATION TECHNOLOGY OCCUPANCY INTEREST INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEAR	FESSIONAL FEES				2,784
INFORMATION TECHNOLOGY OCCUPANCY INTEREST INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY LOSS AVAILABL TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA	ERTISING				304
OCCUPANCY INTEREST INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEAR	ICE EXPENSE				4,451
INTEREST INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA					3,403
INSURANCE MISCELLANEOUS TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA					23,092
TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA					6
TOTAL TO FORM 990-T, PAGE 1, LINE 27 FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA					604
FORM 990-T NET OPERATING LOSS DEDUCTION STATEMEN LOSS PREVIOUSLY TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA	CELLANEOUS				7,007
PREVIOUSLY LOSS AVAILABL TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA	 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	NET OPERATING	LOSS DE	DUCTION	STATEMENT 2
TAX YEAR LOSS SUSTAINED APPLIED REMAINING THIS YEA		LOSS			
09/30/19 22,847. 0. 22,847. 2					AVAILABLE THIS YEAR
	YEAR LOSS SUSTAINEI				
NOL CARRYOVER AVAILABLE THIS YEAR 22,847. 2			0.	22,847.	22,847.
 	30/19 22,847		0.	· · · · · · · · · · · · · · · · · · ·	22,847.
	30/19 22,847		0.	· · · · · · · · · · · · · · · · · · ·	
	30/19 22,847		0.	· · · · · · · · · · · · · · · · · · ·	

NAME OF FOREIGN COUNTRY IN WHICH

ORGANIZATION HAS FINANCIAL INTEREST

NAME OF COUNTRY

FORM 990-T

CAYMAN ISLANDS BRITISH VIRGIN ISLANDS

FORM 990-T SCHEDULE E - UNRELATED DEBT-FINANCED AVERAGE ACQUISITION DEBT	INCOME	STATEMENT 4
DESCRIPTION OF DEBT-FINANCED PROPERTY	ACTIVITY NUMBER	AMOUNT OF
HOTEL	1	DEBT
BEGINNING FIRST MONTH BEGINNING SECOND MONTH BEGINNING THIRD MONTH BEGINNING FOURTH MONTH BEGINNING FIFTH MONTH BEGINNING SIXTH MONTH BEGINNING SEVENTH MONTH BEGINNING EIGHTH MONTH BEGINNING NINTH MONTH BEGINNING TENTH MONTH BEGINNING TENTH MONTH BEGINNING TENTH MONTH BEGINNING TWELFTH MONTH		6,435,70 6,409,84 6,384,68 6,358,63 6,308,27 6,281,23 6,255,67 6,229,22 6,203,45 6,176,81 2,568,29
TOTAL OF ALL MONTHS NUMBER OF MONTHS IN YEAR		71,945,47
AVERAGE AQUISITION DEBT		5,995,45
COTALS TO FORM 990-T, SCHEDULE E, COLUMN 4 CORM 990-T SCHEDULE E - UNRELATED DEBT-FINANCED AVERAGE ADJUSTED BASIS	ACTIVIT	STATEMENT 5
OTALS TO FORM 990-T, SCHEDULE E, COLUMN 4 ORM 990-T SCHEDULE E - UNRELATED DEBT-FINANCED		STATEMENT 5
OTALS TO FORM 990-T, SCHEDULE E, COLUMN 4 ORM 990-T SCHEDULE E - UNRELATED DEBT-FINANCED AVERAGE ADJUSTED BASIS	ACTIVIT	STATEMENT 5
OTALS TO FORM 990-T, SCHEDULE E, COLUMN 4 ORM 990-T SCHEDULE E - UNRELATED DEBT-FINANCED AVERAGE ADJUSTED BASIS ESCRIPTION OF DEBT-FINANCED PROPERTY	ACTIVITY NUMBER	STATEMENT 5

FORM 990-T SCHE	DULE E - DEPRECIA	ATION DEDUCTION	ON	STATEMENT	6
DESCRIPTION		ACTIVITY NUMBER	AMOUNT	TOTAL	
DEPRECIATION	- SUBTOTAL -	- 1	549,452.	549	,452
TOTAL OF FORM 990-T, SC	HEDULE E, COLUMN	3(A)		549	,452
FORM 990-T S	CHEDULE E - OTHER	R DEDUCTIONS		STATEMENT	7
DESCRIPTION		ACTIVITY NUMBER	AMOUNT	TOTAL	
SALARIES			290,720.		
PENSION PLAN			3,867.		
OTHER EMPLOYEE BENEFITS			56,127.		
PAYROLL TAXES			21,117.		
PROFESSIONAL FEES OTHER			40,565.		
ADVERTISING OFFICE EXPENSE			9,078. 44,314.		
INFORMATION TECHNOLOGY			32,202.		
OCCUPANCY			64,462.		
INTEREST			270,997.		
INSURANCE			18,004.		
SUPPLIES & EQUIPMENT			11,680.		
POSTAGE AND SHIPPING			871.		
MANAGEMENT FEES	- SUBTOTAL -	- 1	69,973.	933	3,977

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 23-7147797 BEST FRIENDS ANIMAL SOCIETY File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 5001 ANGEL CANYON ROAD return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. KANAB, UT 84741 Enter the Return Code for the return that this application is for (file a separate application for each return) Return **Application Application** Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 STEPHEN HOWELL, CHIEF OPERATING OFFICER The books are in the care of > 5001 ANGEL CANYON ROAD - KANAB, UT 84741 Fax No. > 435-644-8949 Telephone No. ▶ 435-644-2001 If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 🔲 and attach a list with the names and TINs of all members the extension is for. AUGUST 16, 2021 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year or ► X tax year beginning OCT 1, 2019 SEP 30, 2020 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 23,503. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

instructions